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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

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**FORM 10-Q**

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QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2021  
or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 001-36152

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**Aerie Pharmaceuticals, Inc.**

(Exact name of registrant as specified in its charter)

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**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**20-3109565**  
(I.R.S. Employer  
Identification Number)

**4301 Emperor Boulevard, Suite 400  
Durham, North Carolina 27703  
(919) 237-5300**

(Address of principal executive offices, zip code and telephone number, including area code)

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Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value \$0.001 per share	AERI	Nasdaq Global Market

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes:  No:

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes:  No:

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	<input checked="" type="checkbox"/>	Accelerated filer	<input type="checkbox"/>
Non-accelerated filer	<input type="checkbox"/>	Smaller reporting company	<input type="checkbox"/>
Emerging growth company	<input type="checkbox"/>		

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of October 29, 2021, there were 47,357,519 shares of the registrant's common stock, par value \$0.001 per share, outstanding.

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Unless otherwise indicated or the context requires, the terms “Aerie,” “Company,” “we,” “us” and “our” refer to Aerie Pharmaceuticals, Inc. and its subsidiaries. References to “products” mean products approved by the U.S. Food and Drug Administration (“FDA”) or other regulatory authorities; references to “product candidates” mean products that are in development but not yet approved by the FDA or other regulatory authorities; references to “future product candidates” mean products that have not yet been developed; and references to “implants” mean both preclinical and clinical sustained-release implants.

### SPECIAL NOTE REGARDING FORWARD-LOOKING STATEMENTS

This report contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended (the “Securities Act”), and Section 21E of the Securities Exchange Act of 1934, as amended (the “Exchange Act”). We may, in some cases, use terms such as “predicts,” “believes,” “potential,” “proposed,” “continue,” “estimates,” “anticipates,” “expects,” “plans,” “intends,” “may,” “would,” “could,” “might,” “will,” “should,” “exploring,” “pursuing” or other words that convey uncertainty of future events or outcomes to identify these forward-looking statements.

Forward-looking statements appear in a number of places throughout this report and include statements regarding our intentions, beliefs, projections, outlook, analyses or current expectations concerning, among other things:

- the broad impact of the coronavirus (“COVID-19”) pandemic on our business;
- the sales of Rhopressa<sup>®</sup> (netarsudil ophthalmic solution) 0.02% (“Rhopressa<sup>®</sup>”) or of Rocklatan<sup>®</sup> (netarsudil and latanoprost ophthalmic solution) 0.02%/0.005% (“Rocklatan<sup>®</sup>”), in the United States, and the potential future sales in the United States of any product candidates, implants or future product candidates, if approved;
- the potential future sales in jurisdictions outside of the United States of Rhopressa<sup>®</sup>, named Rhokiinsa<sup>®</sup> (netarsudil ophthalmic solution) 0.02% (“Rhokiinsa<sup>®</sup>”) in Europe, or Rocklatan<sup>®</sup>, named Roclanda<sup>®</sup> (netarsudil and latanoprost ophthalmic solution) 0.02%/0.005% (“Roclanda<sup>®</sup>”) in Europe, or their equivalents, and those of any product candidates, implants or future product candidates;
- our commercialization, marketing, manufacturing and supply management capabilities and strategies in and outside of the United States;
- third-party payer coverage and reimbursement for our products, product candidates, implants and any future product candidates, if approved;
- the glaucoma patient market size and the rate and degree of market adoption of our products, product candidates, implants and any future product candidates, if approved, by eye-care professionals and patients;
- the timing, cost or other aspects of the commercial launch of our products, product candidates, implants and any future product candidates, if approved;
- the success, timing and cost of our ongoing and anticipated preclinical studies and clinical trials for our product candidates, implants and any future product candidates, including statements regarding the timing of initiation and completion of the studies and trials;
- our expectations regarding the effectiveness of our products, product candidates, implants and any future product candidates and our expectations regarding the results of any clinical trials and preclinical studies;
- the timing of and our ability to request, obtain and maintain FDA or other regulatory authority approval of, or other action with respect to our products, product candidates, implants and any future product candidates in the United States, Europe, Japan and elsewhere, including the expected timing of, and regulatory and/or other review of, filings for such products, product candidates, implants and any future product candidates;
- our expectations related to the use of proceeds from our financing activities;
- our estimates regarding anticipated operating expenses and capital requirements and our needs for additional financing;

- our plans to pursue development of additional product candidates and technologies in ophthalmology, including development of our products or product candidates for additional indications, and our preclinical retinal programs and other therapeutic opportunities;
- the potential advantages of our products, product candidates, implants and any future product candidates;
- our ability to protect our proprietary technology and enforce our intellectual property rights; and
- our expectations regarding existing and future collaborations, licensing, acquisitions and strategic operations, including our ability to in-license or acquire additional ophthalmic products, product candidates or technologies.

By their nature, forward-looking statements involve risks and uncertainties because they relate to events, competitive dynamics, industry change and other factors beyond our control, and depend on regulatory approvals and economic and other environmental circumstances that may or may not occur in the future or may occur on longer or shorter timelines than anticipated. We discuss many of these risks in greater detail under the heading “Risk Factors” in Part I, Item 1A of our Annual Report on Form 10-K for the fiscal year ended December 31, 2020, as filed with the Securities and Exchange Commission (“SEC”) on February 26, 2021, and other documents we have filed or furnished with the SEC.

In particular, FDA approval of Rhopressa<sup>®</sup> and Rocklatan<sup>®</sup> do not constitute FDA approval of our product candidates, implants or any future product candidates in the United States, and there can be no assurance that we will receive FDA approval for our product candidates, implants or any future product candidates. In addition, the European Commission (“EC”) grant of a Centralised Marketing Authorisation (“Centralised MA”) for Rhokiinsa<sup>®</sup> and Roclanda<sup>®</sup> and the receipt of marketing authorization from the Medicines and Healthcare Products Regulatory Agency (“MHRA”) for Roclanda<sup>®</sup> do not constitute European Medicines Agency (“EMA”) or MHRA approval of our product candidates, implants or any future product candidates in Europe, and there can be no assurance that we will receive EMA or MHRA approval for our product candidates, implants or any future product candidates. FDA, EMA and MHRA approval of Rhopressa<sup>®</sup> and Rocklatan<sup>®</sup> do not constitute regulatory approval of these products in jurisdictions outside of the United States or Europe and there is no assurance that we will receive regulatory approval for Rhopressa<sup>®</sup> and Rocklatan<sup>®</sup> in such jurisdictions. In addition, the clinical trials discussed in this report are preliminary and the outcome of such clinical trials may not be predictive of the outcome of later clinical trials. Any future clinical trial results may not demonstrate safety and efficacy sufficient to obtain regulatory approval related to the clinical trials findings discussed in this report, and we may suspend or discontinue research programs at any time for any reason.

You should not rely upon forward-looking statements as predictions of future events. Although we believe that we have a reasonable basis for each forward-looking statement contained in this report, we caution you that forward-looking statements are not guarantees of future performance and that our actual results of operations, financial condition and liquidity, and the development of the industry in which we operate, may differ materially from the forward-looking statements contained in this report. In addition, even if our results of operations, financial condition and liquidity, and events in the industry in which we operate, are consistent with the forward-looking statements contained in this report, they may not be predictive of results or developments in future periods.

Any forward-looking statements that we make in this report speak only as of the date of this report. Except as required by law, we are under no duty to update or revise any of the forward-looking statements, whether the result of new information, future events or otherwise, after the date of this report.

**PART I. FINANCIAL INFORMATION****Item 1. Financial Statements****AERIE PHARMACEUTICALS, INC.****Condensed Consolidated Balance Sheets  
(Unaudited)**

(in thousands, except share data)

	SEPTEMBER 30, 2021	DECEMBER 31, 2020
<b>Assets</b>		
Current assets		
Cash and cash equivalents	\$ 61,847	\$ 151,570
Short-term investments	105,760	88,794
Accounts receivable, net	64,566	56,022
Inventory	30,055	27,059
Prepaid expenses and other current assets	13,724	8,310
Total current assets	275,952	331,755
Property, plant and equipment, net	51,681	54,260
Operating lease right-of-use assets	23,171	14,084
Other assets	998	1,946
Total assets	\$ 351,802	\$ 402,045
<b>Liabilities and Stockholders' (Deficit) Equity</b>		
Current liabilities		
Accounts payable	\$ 8,076	\$ 8,826
Accrued expenses and other current liabilities	106,117	90,723
Operating lease liabilities	3,935	4,923
Total current liabilities	118,128	104,472
Convertible notes, net	228,189	210,373
Deferred revenue, non-current	53,700	50,858
Long-term operating lease liabilities	22,496	10,206
Other non-current liabilities	2,165	2,168
Total liabilities	424,678	378,077
Commitments and contingencies (Note 12)		
Stockholders' (deficit) equity		
Preferred stock, \$0.001 par value; 15,000,000 shares authorized as of September 30, 2021 and December 31, 2020; none issued and outstanding	—	—
Common stock, \$0.001 par value; 150,000,000 shares authorized as of September 30, 2021 and December 31, 2020; 47,179,733 and 46,821,644 shares issued and outstanding as of September 30, 2021 and December 31, 2020, respectively	47	47
Additional paid-in capital	1,126,580	1,103,074
Accumulated other comprehensive loss	(59)	(52)
Accumulated deficit	(1,199,444)	(1,079,101)
Total stockholders' (deficit) equity	(72,876)	23,968
Total liabilities and stockholders' (deficit) equity	\$ 351,802	\$ 402,045

The accompanying notes are an integral part of these condensed consolidated financial statements.

**AERIE PHARMACEUTICALS, INC.****Condensed Consolidated Statements of Operations and Comprehensive Loss  
(Unaudited)**

(in thousands, except share and per share data)

	THREE MONTHS ENDED SEPTEMBER 30,		NINE MONTHS ENDED SEPTEMBER 30,	
	2021	2020	2021	2020
Product revenues, net	\$ 29,313	\$ 20,081	\$ 79,468	\$ 58,455
Total revenues, net	29,313	20,081	79,468	58,455
Costs and expenses:				
Cost of goods sold	7,899	5,381	20,776	18,799
Selling, general and administrative	34,656	32,029	101,796	102,168
Pre-approval commercial manufacturing	—	110	—	2,304
Research and development	19,132	16,165	54,990	55,281
Total costs and expenses	61,687	53,685	177,562	178,552
Loss from operations	(32,374)	(33,604)	(98,094)	(120,097)
Other (expense) income, net	(7,259)	(6,044)	(22,142)	(16,900)
Loss before income taxes	(39,633)	(39,648)	(120,236)	(136,997)
Income tax expense (benefit)	58	—	107	(33)
Net loss	\$ (39,691)	\$ (39,648)	\$ (120,343)	\$ (136,964)
Net loss per common share—basic and diluted	\$ (0.86)	\$ (0.86)	\$ (2.60)	\$ (2.99)
Weighted average number of common shares outstanding—basic and diluted	46,342,905	45,945,745	46,217,404	45,871,723
Net loss	\$ (39,691)	\$ (39,648)	\$ (120,343)	\$ (136,964)
Unrealized gain (loss) on available-for-sale investments, net	2	(129)	(7)	80
Comprehensive loss	\$ (39,689)	\$ (39,777)	\$ (120,350)	\$ (136,884)

The accompanying notes are an integral part of these condensed consolidated financial statements.

**AERIE PHARMACEUTICALS, INC.**
**Condensed Consolidated Statements of Stockholders' (Deficit) Equity**  
**(Unaudited)**

(in thousands, except share data)

	COMMON STOCK		ADDITIONAL PAID-IN CAPITAL	ACCUMULATED OTHER COMPREHENSIVE (LOSS) INCOME	ACCUMULATED DEFICIT	TOTAL
	SHARES	AMOUNT				
<b>Balances at December 31, 2019</b>	46,464,669	\$ 46	\$ 1,062,996	\$ (92)	\$ (896,000)	\$ 166,950
Issuance of common stock upon exercise of stock options and warrants	5,811	—	44	—	—	44
Issuance of common stock for restricted stock awards, net	5,705	—	(1,466)	—	—	(1,466)
Stock-based compensation	—	—	10,838	—	—	10,838
Other comprehensive loss	—	—	—	(28)	—	(28)
Net loss	—	—	—	—	(49,129)	(49,129)
<b>Balances at March 31, 2020</b>	46,476,185	\$ 46	\$ 1,072,412	\$ (120)	\$ (945,129)	\$ 127,209
Issuance of common stock upon exercise of stock purchase rights	23,494	—	295	—	—	295
Issuance of common stock upon exercise of stock options	31,615	1	118	—	—	119
Issuance of common stock for restricted stock awards, net	(17,945)	—	(150)	—	—	(150)
Stock-based compensation	—	—	10,289	—	—	10,289
Other comprehensive income	—	—	—	237	—	237
Net loss	—	—	—	—	(48,187)	(48,187)
<b>Balances at June 30, 2020</b>	46,513,349	\$ 47	\$ 1,082,964	\$ 117	\$ (993,316)	\$ 89,812
Issuance of common stock upon exercise of stock options	13,907	—	9	—	—	9
Issuance of common stock for restricted stock awards, net	301,077	—	(104)	—	—	(104)
Stock-based compensation	—	—	10,157	—	—	10,157
Other comprehensive loss	—	—	—	(129)	—	(129)
Net loss	—	—	—	—	(39,648)	(39,648)
<b>Balances at September 30, 2020</b>	46,828,333	\$ 47	\$ 1,093,026	\$ (12)	\$ (1,032,964)	\$ 60,097

The accompanying notes are an integral part of these condensed consolidated financial statements.

**AERIE PHARMACEUTICALS, INC.**
**Condensed Consolidated Statements of Stockholders' (Deficit) Equity**  
**(Unaudited)**

(in thousands, except share data)

	COMMON STOCK		ADDITIONAL PAID-IN CAPITAL	ACCUMULATED OTHER COMPREHENSIVE (LOSS) INCOME	ACCUMULATED DEFICIT	TOTAL
	SHARES	AMOUNT				
<b>Balances at December 31, 2020</b>	46,821,644	\$ 47	\$ 1,103,074	\$ (52)	\$ (1,079,101)	\$ 23,968
Issuance of common stock upon exercise of stock options	62,016	—	26	—	—	26
Issuance of common stock for restricted stock awards, net	10,162	—	(1,127)	—	—	(1,127)
Stock-based compensation	—	—	8,741	—	—	8,741
Other comprehensive loss	—	—	—	(12)	—	(12)
Net loss	—	—	—	—	(41,964)	(41,964)
<b>Balances at March 31, 2021</b>	46,893,822	\$ 47	\$ 1,110,714	\$ (64)	\$ (1,121,065)	\$ (10,368)
Issuance of common stock upon exercise of stock purchase rights	89,555	—	998	—	—	998
Issuance of common stock upon exercise of stock options	18,426	—	91	—	—	91
Issuance of common stock for restricted stock awards, net	(7,400)	—	(13)	—	—	(13)
Stock-based compensation	—	—	8,363	—	—	8,363
Other comprehensive income	—	—	—	3	—	3
Net loss	—	—	—	—	(38,688)	(38,688)
<b>Balances at June 30, 2021</b>	46,994,403	\$ 47	\$ 1,120,153	\$ (61)	\$ (1,159,753)	\$ (39,614)
Issuance of common stock upon exercise of stock options	8,897	—	112	—	—	112
Issuance of common stock for restricted stock awards, net	176,433	—	(502)	—	—	(502)
Stock-based compensation	—	—	6,817	—	—	6,817
Other comprehensive income	—	—	—	2	—	2
Net loss	—	—	—	—	(39,691)	(39,691)
<b>Balances at September 30, 2021</b>	47,179,733	\$ 47	\$ 1,126,580	\$ (59)	\$ (1,199,444)	\$ (72,876)

The accompanying notes are an integral part of these condensed consolidated financial statements.

**AERIE PHARMACEUTICALS, INC.**
**Condensed Consolidated Statements of Cash Flows**  
**(Unaudited)**  
(in thousands)

	NINE MONTHS ENDED SEPTEMBER 30,	
	2021	2020
<b>Cash flows from operating activities</b>		
Net loss	\$ (120,343)	\$ (136,964)
Adjustments to reconcile net loss to net cash used in operating activities		
Depreciation	4,774	4,741
Amortization and accretion	22,943	20,446
Stock-based compensation	23,358	30,505
Other non-cash	1,221	(369)
Changes in operating assets and liabilities		
Accounts receivable, net	(8,544)	(8,494)
Inventory	(2,486)	915
Prepaid, current and other assets	(5,381)	(371)
Accounts payable, accrued expenses and other current liabilities	14,738	6,884
Operating lease liabilities	(2,165)	(4,345)
Deferred revenue	2,841	—
<b>Net cash used in operating activities</b>	<b>(69,044)</b>	<b>(87,052)</b>
<b>Cash flows from investing activities</b>		
Purchase of available-for-sale investments	(112,432)	(84,111)
Proceeds from sales and maturities of investments	94,708	160,769
Purchase of property, plant and equipment	(2,540)	(2,504)
<b>Net cash (used in) provided by investing activities</b>	<b>(20,264)</b>	<b>74,154</b>
<b>Cash flows from financing activities</b>		
Proceeds from loan	—	8,274
Repayment of loan	—	(8,274)
Payments related to issuance of stock for stock-based compensation arrangements, net	(415)	(1,255)
<b>Net cash used in financing activities</b>	<b>(415)</b>	<b>(1,255)</b>
Net change in cash and cash equivalents	(89,723)	(14,153)
<b>Cash and cash equivalents, at beginning of period</b>	<b>151,570</b>	<b>143,940</b>
<b>Cash and cash equivalents, at end of period</b>	<b>\$ 61,847</b>	<b>\$ 129,787</b>
<b>Non-cash investing and financing activities</b>		
Purchase of property, plant and equipment	\$ 200	\$ 321

The accompanying notes are an integral part of these condensed consolidated financial statements.

**AERIE PHARMACEUTICALS, INC.****Notes to the Condensed Consolidated Financial Statements  
(Unaudited)****1. The Company**

Aerie Pharmaceuticals, Inc. (“Aerie”), with its wholly-owned subsidiaries, Aerie Distribution, Inc., Aerie Pharmaceuticals Limited, Aerie Pharmaceuticals Ireland Limited and Avizorex Pharma S.L. (“Aerie Distribution,” “Aerie Limited,” “Aerie Ireland Limited” and “Avizorex,” respectively, together with Aerie, the “Company”), is an ophthalmic pharmaceutical company focused on the discovery, development and commercialization of first-in-class therapies for the treatment of patients with open-angle glaucoma, ocular surface diseases and retinal diseases. The Company has its principal executive offices in Durham, North Carolina, and operates as one business segment.

***U.S. Commercial Products***

The Company has developed and commercialized two U.S. Food and Drug Administration (“FDA”) approved products, Rhopressa<sup>®</sup> (netarsudil ophthalmic solution) 0.02% (“Rhopressa<sup>®</sup>”) and Rocklatan<sup>®</sup> (netarsudil/latanoprost ophthalmic solution) 0.02%/0.005% (“Rocklatan<sup>®</sup>”), which are sold in the United States and comprise its glaucoma franchise. Rhopressa<sup>®</sup> is a once-daily eye drop designed to reduce elevated intraocular pressure (“IOP”) in patients with open-angle glaucoma or ocular hypertension. Rocklatan<sup>®</sup> is a once-daily fixed-dose combination of Rhopressa<sup>®</sup> and latanoprost, the most widely-prescribed drug for the treatment of patients with open-angle glaucoma. The Company is commercializing Rhopressa<sup>®</sup>, which was launched in the United States in April 2018, and Rocklatan<sup>®</sup>, which was launched in the United States in May 2019.

***Outside the United States***

In addition to actively promoting Rhopressa<sup>®</sup> and Rocklatan<sup>®</sup> in the United States, the Company’s strategy also includes developing business opportunities outside of the United States, including the successful commercialization of Rhopressa<sup>®</sup> and Rocklatan<sup>®</sup> in Europe, Japan and other regions. At present, the Company has a development and commercialization partner for Japan and certain other Asian countries, and is engaging in advanced partnership discussions regarding commercialization in Europe and other regions of the world. Rhopressa<sup>®</sup> and Rocklatan<sup>®</sup> will be marketed under the names Rhokiinsa<sup>®</sup> and Roclanda<sup>®</sup>, respectively, if ultimately commercialized in Europe.

In Europe, Rhokiinsa<sup>®</sup> and Roclanda<sup>®</sup> were granted a Centralised Marketing Authorisation (“Centralised MA”) by the European Commission (“EC”) in November 2019 and January 2021, respectively. In April 2021, Roclanda<sup>®</sup> received marketing authorisation from the Medicines and Healthcare Products Regulatory Agency (“MHRA”) in Great Britain. As the EC decision was received after the end of the Brexit transition period, the Company was required to complete a further administrative step in order to obtain authorisation in Great Britain.

The Company reported positive interim topline 90-day efficacy data in September 2020 for Mercury 3, the Phase 3b clinical trial for Roclanda<sup>®</sup>, a six-month efficacy and safety trial designed to compare Roclanda<sup>®</sup> to Ganfort<sup>®</sup>, a fixed-dose combination product marketed in Europe of bimatoprost (a prostaglandin analog), and timolol (a beta blocker). As a result of the positive Mercury 3 results, the Company is engaging in advanced partnership discussions regarding commercialization in Europe and other regions of the world. The Company expects to enter into a collaboration agreement by the end of 2021.

In Japan, the Company entered into a Collaboration and License Agreement (the “Santen Agreement”) with Santen Pharmaceuticals Co., Ltd. (“Santen”) in October 2020 to advance its clinical development and ultimately commercialize Rhopressa<sup>®</sup> and Rocklatan<sup>®</sup> in Japan and eight other countries in Asia. See Note 3 for additional information. The Company reported positive topline results for its Phase 3 clinical trial of netarsudil ophthalmic solution 0.02% (“netarsudil 0.02%”) in October 2021, the first of three expected Phase 3 clinical trials in Japan. Clinical trials for Rocklatan<sup>®</sup> in Japan have not yet begun.

***Glaucoma Product Manufacturing***

The Company has a sterile fill production facility in Athlone, Ireland, for the production of its FDA approved products and clinical supplies. The Company received FDA approval to produce Rocklatan<sup>®</sup> and Rhopressa<sup>®</sup> at the Athlone manufacturing plant for commercial distribution in the United States in January 2020 and September 2020, respectively. The manufacturing plant began manufacturing commercial supplies of Rocklatan<sup>®</sup> during the first quarter of 2020 and Rhopressa<sup>®</sup> in the third quarter of 2020 for distribution to the United States. Shipments of commercial supply of Rocklatan<sup>®</sup> and Rhopressa<sup>®</sup> from the Athlone manufacturing plant to the United States commenced in the third quarter of 2020 and in the fourth quarter of 2020,

respectively. In addition, the Athlone manufacturing plant has manufactured clinical supplies of Rhopressa<sup>®</sup> for the Phase 3 clinical trials in Japan as well as registration batches to support product approval in Japan.

### **Product Candidates and Pipeline**

The Company is furthering the development of its product candidates and preclinical candidates, described below, focused on dry eye, AR-15512, retinal diseases, AR-1105, AR-13503 SR and AR-14034 SR, and a ROCK inhibitor-linked-steroid, AR-6121.

The Company is developing AR-15512 ophthalmic solution for the treatment of patients with dry eye disease. The active ingredient in AR-15512 is a potent and selective agonist of the TRPM8 ion channel, a cold sensor that regulates tear production and blink rate. In addition, activating the TRPM8 receptor may reduce ocular discomfort by promoting a cooling sensation.

In September 2021, the Company reported positive topline results of its Phase 2b clinical study, named COMET-1, for AR-15512. The Company completed a dose ranging study evaluating two concentrations of AR-15512 (0.0014% and 0.003%) in a 90-day trial with 369 subjects. The COMET-1 clinical study achieved statistical significance for multiple pre-specified and validated signs and symptoms. The greatest efficacy was demonstrated with the higher concentration 0.003% formulation, which will be advanced to Phase 3 studies. The study did not achieve statistical significance at the pre-determined primary endpoints at Day 28. The Company expects to have an end of Phase 2 meeting with the FDA in the first quarter of 2022 and initiate Phase 3 trials in the first half of 2022.

The Company is currently developing three sustained-release implants focused on retinal diseases, AR-1105, AR-13503 SR, AR-14034 SR. In July 2020, the Company completed a Phase 2 clinical trial for AR-1105, a dexamethasone steroid implant, in patients with macular edema due to retinal vein occlusion (“RVO”) and reported topline results indicating sustained efficacy of up to six months. The Company has received advice from regulatory agencies in both Europe and the United States regarding clinical and regulatory pathways for Phase 3 clinical trials. The Company expects to start Phase 3 clinical trial activities for AR-1105 in the first half of 2022.

The Company is also developing AR-13503, a Rho kinase (“ROCK”) and Protein kinase C inhibitor that is the active ingredient in the AR-13503 sustained-release implant. The IND for AR-13503 SR became effective in April 2019, allowing the Company to initiate human studies in the treatment of wet age-related macular degeneration (age-related macular degeneration, “AMD”) and diabetic macular edema (“DME”). The Company initiated a first-in-human clinical safety study for AR-13503 SR in the third quarter of 2019. The Company currently expects to complete the human dose escalation safety evaluation with the current implant design for AR-13503 SR in the first quarter of 2022.

The preclinical sustained-release implant AR-14034 SR is being designed to deliver the active ingredient axitinib, a potent small molecule pan-VEGF receptor inhibitor. AR-14034 SR has the potential to provide a duration of effect of approximately one year with a once per-year injection. It may potentially be used to treat DME, wet AMD and related diseases of the retina. IND-enabling preclinical studies are ongoing and the Company anticipates filing an IND for AR-14034 SR with the FDA in the second half of 2022.

The Company is also developing AR-6121, a newly introduced preclinical ROCK inhibitor-linked-steroid, which is a proprietary class of potent ocular corticosteroids linked to ROCK inhibitors. AR-6121 has the potential to leverage the anti-fibrotic and IOP-lowering activities of ROCK inhibitors to generate potent steroid effects with an improved safety profile. AR-6121 has the potential to meet an unmet need for effective and safer steroid treatment, specifically those that do not cause an increase in IOP or cataract formation. IND-enabling preclinical studies are underway and the Company anticipates filing an IND for AR-6121 with the FDA in the second half of 2022.

### **Liquidity**

The Company commenced generating product revenues related to the sales in the United States of Rhopressa<sup>®</sup> in the second quarter of 2018 and Rocklatan<sup>®</sup> in the second quarter of 2019. The Company’s activities prior to the commercial launch of Rhopressa<sup>®</sup> had primarily consisted of developing product candidates, raising capital and performing research and development activities. The Company has incurred losses and experienced negative operating cash flows since inception. The Company had previously funded its operations primarily through the sale of equity securities and issuance of convertible notes prior to generating product revenues. In September 2019, the Company issued an aggregate principal amount of \$316.25 million of 1.50% convertible senior notes due 2024 (the “Convertible Notes”) (Note 10). Further, in October 2020, the Company entered into the Santen Agreement, pursuant to which Santen paid an upfront payment of \$50.0 million (Note 3). The Company believes that its cash, cash equivalents and investments and projected cash flows from revenues, will provide sufficient resources to support its operations, including interest payments for its Convertible Notes, through at least the next twelve months.

The Company expects to incur ongoing operating losses until such a time when Rhopressa® or Rocklatan® or any current or future product candidates or future product candidates, if approved, generate sufficient cash flows for the Company to achieve profitability. Accordingly, the Company may be required to obtain further funding through debt or equity offerings or other sources. Adequate additional funding may not be available to the Company on acceptable terms, or at all. If the Company is unable to raise capital when needed or on acceptable terms, it may be forced to delay, reduce or eliminate its research and development programs or commercialization and manufacturing efforts.

## **2. Significant Accounting Policies**

### ***Basis of Presentation***

The Company's interim condensed consolidated financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America ("U.S. GAAP"). In the opinion of management, the Company has made all necessary adjustments, which include normal recurring adjustments necessary for a fair statement of the Company's condensed consolidated financial position and results of operations for the interim periods presented. Certain information and disclosures normally included in the annual consolidated financial statements prepared in accordance with U.S. GAAP have been condensed or omitted. These interim condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and accompanying notes for the year ended December 31, 2020 included in the Company's Annual Report on Form 10-K filed with the Securities and Exchange Commission ("SEC") on February 26, 2021. The results for the three and nine months ended September 30, 2021 are not necessarily indicative of the results to be expected for a full year, any other interim periods or any future year or period.

### ***Principles of Consolidation***

The interim condensed consolidated financial statements include the accounts of Aerie and its wholly-owned subsidiaries. All intercompany accounts, transactions and profits have been eliminated in consolidation.

### ***Use of Estimates***

The preparation of condensed consolidated financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the condensed consolidated financial statements and reported amounts of income and expenses during the reporting periods. Significant items subject to such estimates and assumptions include revenue recognition, leases, acquisitions, stock-based compensation and fair value measurements. On March 11, 2020, the World Health Organization declared the coronavirus ("COVID-19") outbreak a pandemic. The full extent to which COVID-19 will directly or indirectly impact the Company's business, results of operations and financial condition, including net product revenue, cost and expenses, reserves and allowances, manufacturing and clinical trials, may still not be known and will depend on future developments that continue to be uncertain, including as a result of new information that may emerge concerning COVID-19 and the actions taken to contain or treat it, as well as the economic impact on eye-care professionals, patients, third parties and markets. Actual results could differ from the Company's estimates.

### ***Adoption of New Accounting Standards***

In December 2019, the Financial Accounting Standards Board ("FASB") issued ASU 2019-12, *Income Taxes (Topic 740): Simplifying the Accounting for Income Taxes* ("ASU 2019-12"), which simplifies the accounting for income taxes by removing certain exceptions related to the approach for intraperiod tax allocation, the methodology for calculating income taxes in an interim period and the recognition of deferred tax liabilities for outside basis differences. The new ASU also simplifies aspects of the accounting for franchise taxes and enacted changes in tax laws or rates. These changes aim to improve the overall usefulness of disclosures to financial statement users and reduce unnecessary costs to companies when preparing the disclosures. The guidance was effective for the Company beginning on January 1, 2021 and prescribes different transition methods for the various provisions. The adoption of ASU 2019-12 did not have a material impact on the Company's consolidated financial statements and disclosures.

### ***Recent Accounting Pronouncements***

In August 2020, the FASB issued ASU No. 2020-06, *Debt with Conversion and Other Options (Subtopic 470-20) and Derivatives and Hedging - Contracts in Entity's Own Equity (Subtopic 815-40)* ("ASU 2020-06") to address the complexity associated with applying GAAP to certain financial instruments with characteristics of liabilities and equity. This ASU includes amendments to the guidance on convertible instruments and the derivative scope exception for contracts in an entity's own

equity. ASU 2020-06 also simplifies the accounting for convertible instruments, which includes eliminating the cash conversion accounting model for convertible instruments. Additionally, ASU 2020-06 will require entities to use the “if-converted” method when calculating diluted earnings per share for convertible instruments. The guidance is effective for the Company beginning on January 1, 2022 and prescribes different transition methods for the various provisions. The Company is currently evaluating the impact of ASU 2020-06 on its consolidated financial statements and disclosures.

### **Net Loss per Common Share**

Basic net loss per common share (“Basic EPS”) is calculated by dividing the net loss by the weighted average number of shares of common stock outstanding for the period, without consideration for potentially dilutive securities. Diluted net loss per share (“Diluted EPS”) gives effect to all dilutive potential shares of common stock outstanding during this period. For Diluted EPS, net loss used in calculating Basic EPS may be adjusted for certain items related to the dilutive securities.

For all periods presented, Aerie’s potential common stock equivalents have been excluded from the computation of Diluted EPS as their inclusion would have had an anti-dilutive effect.

The potential common stock equivalents that have been excluded from the computation of Diluted EPS consist of the following:

	THREE MONTHS ENDED SEPTEMBER 30,		NINE MONTHS ENDED SEPTEMBER 30,	
	2021	2020	2021	2020
Outstanding stock options	8,703,221	8,790,185	8,703,221	8,790,185
Non-vested restricted stock awards	796,656	858,147	796,656	858,147
Non-vested restricted stock units	155,083	113,368	155,083	113,368
Total	9,654,960	9,761,700	9,654,960	9,761,700

### **3. Revenue Recognition**

#### **Product Revenues**

Net product revenues for the three and nine months ended September 30, 2021 and 2020 were generated from sales of Rhopressa® and Rocklatan®, the Company’s glaucoma franchise products, which were commercially launched in the United States in April 2018 and May 2019, respectively. Aerie’s customers include a limited number of national and select regional wholesalers (the “distributors”). For the nine months ended September 30, 2021, three distributors accounted for 36%, 32% and 31% of total revenues, respectively. For the nine months ended September 30, 2020, three distributors accounted for 36%, 34% and 29% of total revenues, respectively. Product affordability for the patient drives consumer acceptance, and this is generally managed through coverage by third-party payers, such as government or private healthcare insurers and pharmacy benefit managers (“Third-party Payers”) and such product may be subject to rebates and discounts payable directly to those Third-party Payers.

Product revenue is recorded net of trade discounts, allowances, rebates, chargebacks, estimated returns and other incentives, discussed below. These reserves are classified as either reductions of accounts receivable or as current liabilities. Amounts billed or invoiced are included in accounts receivable, net on the condensed consolidated balance sheets. The Company did not have any contract assets (unbilled receivables) as of September 30, 2021 or December 31, 2020, as customer invoicing generally occurs before or at the time of revenue recognition. The Company did not have any contract liabilities as of September 30, 2021 or December 31, 2020, as the Company did not receive payments in advance of fulfilling its performance obligations to its customers. The Company calculates its net product revenue based on the wholesale acquisition cost that the Company charges its distributors for Rhopressa® and Rocklatan® less provisions for (i) trade discounts and allowances, such as discounts for prompt payment and distributor fees, (ii) estimated rebates to Third-party Payers, estimated payments for Medicare Part D prescription drug program coverage gap (commonly called the “donut hole”), patient co-pay program coupon utilization, chargebacks and other discount programs and (iii) reserves for expected product returns. Provisions for revenue reserves reduced product revenues by \$65.8 million and \$177.8 million in aggregate for the three and nine months ended September 30, 2021, respectively, a significant portion of which related to commercial and Medicare Part D rebates. Provisions for revenue reserves reduced product revenues by \$52.1 million and \$141.9 million in aggregate for the three and nine months ended September 30, 2020, respectively.

*Trade Discounts and Allowances:* The Company generally provides discounts on sales of Rhopressa® and Rocklatan® to its distributors for prompt payment and pays fees for distribution services and for certain data that distributors provide to the

Company. The Company expects its distributors to earn these discounts and fees, and accordingly deducts the full amount of these discounts and fees from its gross product revenues at the time such revenues are recognized.

**Rebates, Chargebacks and Other Discounts:** The Company contracts with Third-party Payers for coverage and reimbursement of Rhopressa® and Rocklatan®. The Company estimates the rebates and chargebacks it expects to be obligated to provide to Third-party Payers and deducts these estimated amounts from its gross product revenue at the time the revenue is recognized. The Company estimates the rebates and chargebacks that it expects to be obligated to provide to Third-party Payers based upon (i) the Company's contracts and negotiations with these Third-party Payers, (ii) estimates regarding the payer mix for Rhopressa® and Rocklatan® based on third-party data and utilization, (iii) inventory held by distributors and (iv) estimates of inventory held at the retail channel. Other discounts include the Company's co-pay assistance coupon programs for commercially-insured patients meeting certain eligibility requirements. The calculation of the accrual for co-pay assistance is based on an estimate of claims and the cost per claim that the Company expects to pay associated with product that has been recognized as revenue.

**Product Returns:** The Company estimates the amount of Rhopressa® and Rocklatan® that will be returned and deducts these estimated amounts from its gross revenue at the time the revenue is recognized. The Company currently estimates product returns based on historical information regarding returns of Rhopressa® and Rocklatan® as well as historical industry information regarding rates for comparable pharmaceutical products and product portfolios, the estimated remaining shelf life of Rhopressa® and Rocklatan® shipped to distributors, and contractual agreements with the Company's distributors intended to limit the amount of inventory they maintain. Reporting from the distributors includes distributor sales and inventory held by distributors, which provides the Company with visibility into the distribution channel to determine when the product would be eligible to be returned.

### **Santen Collaboration and License Agreement**

In October 2020, Aerie Ireland Limited entered into a Collaboration and License Agreement with Santen Pharmaceutical Co., Ltd., a Japanese pharmaceutical company dedicated to ophthalmology that carries out research, development, marketing and sales of pharmaceuticals, over-the-counter products and medical devices. Pursuant to the Santen Agreement, Aerie Ireland Limited granted to Santen the exclusive right to develop, manufacture, market and commercialize Rhopressa® and Rocklatan® (the "Licensed Products") in Japan, South Korea, Indonesia, Malaysia, Philippines, Singapore, Thailand, Vietnam and Taiwan (such jurisdictions collectively, the "Territories"). The Company is the sole manufacturer of the Licensed Products for Santen. Under the Santen Agreement, Aerie Ireland Limited granted Santen a first right of negotiation for the rights to the Licensed Products in any Asian countries other than the Territories.

Under the Santen Agreement, Santen made an upfront payment to Aerie Ireland Limited of \$50.0 million (the "Upfront Payment") and Aerie Ireland Limited will earn various development milestones of up to \$39.0 million and sales milestones of up to \$60.0 million upon the achievement of certain events. In addition, Santen will pay Aerie Ireland Limited a royalty in excess of 25% of the Licensed Products' net sales, such consideration consisting of the cost of products supplied to Santen from Aerie Ireland Limited and a royalty for the Company's intellectual property. Santen will be responsible for sales, marketing and pricing decisions relating to the Licensed Products. Santen is also responsible for all development and commercialization costs and activities related to the Licensed Products in the Territories, except that Aerie Ireland Limited shares 50% of the costs related to conducting the first Rhopressa® Phase 3 clinical trial in Japan, which commenced in the fourth quarter of 2020 and the Company reported positive topline results as described above in Note 1.

The term of the Santen Agreement varies on a country-by-country basis in the Territory until the later of (i) the expiration of the last to expire valid patent claim covering the Licensed Product and (ii) 12 years from the date of the first commercial sale of each Licensed Products under a New Drug Application approval, marketing authorization or the equivalent. The Santen Agreement may be terminated by either Aerie Ireland Limited or Santen upon the other party's material breach or bankruptcy or insolvency. Aerie Ireland Limited may also terminate the Santen Agreement upon a patent challenge by Santen, and Santen may terminate the Santen Agreement in its discretion if, following marketing authorization for Rhopressa® in Japan, Santen reasonably determines that the Licensed Products are not commercially viable in the Territory (effective upon 180 days' prior written notice). In addition, in the event that patents are issued that may prevent the commercialization of the Licensed Products, Santen would have the right to terminate the Santen Agreement and require Aerie Ireland Limited's repayment of up to approximately 85% of the Upfront Payment, all development milestone payments and 50% of the development expenses incurred by Santen. In the event of termination, the Licensed Products in the applicable Territories will revert to the Company.

Deferred revenue, non-current as of September 30, 2021 and December 31, 2020 was \$53.7 million and \$50.9 million, respectively, and included the Upfront Payment as well as Santen's portion of shared costs related to conducting the first Rhopressa® Phase 3 clinical trial in Japan as described above. While the Company determined that the license was a right to use the Company's intellectual property and as of the effective date of the Santen Agreement, the Company had provided all

necessary information to Santen to benefit from the license and the license term had begun, revenue was not recognized upon satisfaction of the performance obligation due to the uncertainty around potential termination in the event that patents are issued that may prevent the commercialization of the Licensed Products.

The Company will recognize the Upfront Payment, and any other potential future development milestones and sales milestones, when it is probable that a significant reversal in the amount of cumulative revenue recognized will not occur. The Company will re-evaluate the transaction price in each reporting period and as uncertain events are resolved or other changes in circumstances occur.

#### 4. Investments

Cash, cash equivalents and investments as of September 30, 2021 included the following:

(in thousands)	AMORTIZED COST	GROSS UNREALIZED GAINS	GROSS UNREALIZED LOSSES	FAIR VALUE
Cash and cash equivalents:				
Cash and cash equivalents	\$ 61,847	\$ —	\$ —	\$ 61,847
Total cash and cash equivalents	\$ 61,847	\$ —	\$ —	\$ 61,847
Investments:				
Certificates of deposit (due within 1 year)	\$ 7,449	\$ 1	\$ (1)	\$ 7,449
Commercial paper (due within 1 year)	53,962	—	(26)	53,936
Corporate bonds (due within 1 year)	44,408	—	(33)	44,375
Total investments	\$ 105,819	\$ 1	\$ (60)	\$ 105,760
Total cash, cash equivalents and investments	\$ 167,666	\$ 1	\$ (60)	\$ 167,607

Cash, cash equivalents and investments as of December 31, 2020 included the following:

(in thousands)	AMORTIZED COST	GROSS UNREALIZED GAINS	GROSS UNREALIZED LOSSES	FAIR VALUE
Cash and cash equivalents:				
Cash and cash equivalents	\$ 151,570	\$ —	\$ —	\$ 151,570
Total cash and cash equivalents	\$ 151,570	\$ —	\$ —	\$ 151,570
Investments:				
Commercial paper (due within 1 year)	\$ 44,122	\$ 5	\$ (23)	\$ 44,104
Corporate bonds (due within 1 year)	44,724	3	(37)	44,690
Total investments	\$ 88,846	\$ 8	\$ (60)	\$ 88,794
Total cash, cash equivalents and investments	\$ 240,416	\$ 8	\$ (60)	\$ 240,364

Interest income earned on the Company's cash, cash equivalents and investments was immaterial for the three and nine months ended September 30, 2021, respectively, and \$0.3 million and \$1.9 million for the three and nine months ended September 30, 2020, respectively. Realized gains or losses were immaterial during the three and nine months ended September 30, 2021 and 2020.

As of September 30, 2021, the Company did not hold any equity securities. As of December 31, 2020, the fair value of the equity securities held at the end of the period was \$1.3 million. For the nine months ended September 30, 2021, the Company had \$1.0 million of losses on equity securities sold during the period.

## 5. Fair Value Measurements

The following tables summarize the fair value of financial assets and liabilities that are measured at fair value and the classification by level of input within the fair value hierarchy:

(in thousands)	FAIR VALUE MEASUREMENTS AS OF SEPTEMBER 30, 2021			
	LEVEL 1	LEVEL 2	LEVEL 3	TOTAL
<b>Cash and cash equivalents:</b>				
Cash and cash equivalents	\$ 61,847			\$ 61,847
Total cash and cash equivalents:	\$ 61,847	\$ —	\$ —	\$ 61,847
<b>Investments:</b>				
Certificates of deposit	\$ —	\$ 7,449	\$ —	\$ 7,449
Commercial paper	—	53,936	—	53,936
Corporate bonds	—	44,375	—	44,375
Total investments	\$ —	\$ 105,760	\$ —	\$ 105,760
Total cash, cash equivalents and investments:	\$ 61,847	\$ 105,760	\$ —	\$ 167,607

(in thousands)	FAIR VALUE MEASUREMENTS AS OF DECEMBER 31, 2020			
	LEVEL 1	LEVEL 2	LEVEL 3	TOTAL
<b>Cash and cash equivalents:</b>				
Cash and cash equivalents	\$ 151,570	\$ —	\$ —	\$ 151,570
Total cash and cash equivalents:	\$ 151,570	\$ —	\$ —	\$ 151,570
<b>Investments:</b>				
Commercial paper	\$ —	\$ 44,104	\$ —	\$ 44,104
Corporate bonds	—	44,690	—	44,690
Total investments	\$ —	\$ 88,794	\$ —	\$ 88,794
Total cash, cash equivalents and investments:	\$ 151,570	\$ 88,794	\$ —	\$ 240,364

The fair value of the Convertible Notes, which differs from their carrying value, is influenced by interest rates, stock price and stock price volatility and is determined by prices observed in market trading. The market for trading of the Convertible Notes is not considered to be an active market and therefore the estimate of fair value is based on Level 2 inputs. The estimated fair value of the Convertible Notes was \$287.7 million and \$296.7 million at September 30, 2021 and December 31, 2020, respectively.

There were no transfers between the different levels of the fair value hierarchy during the nine months ended September 30, 2021 and 2020.

## 6. Inventory

Inventory consists of the following:

(in thousands)	SEPTEMBER 30, 2021	DECEMBER 31, 2020
Raw materials	\$ 4,780	\$ 1,875
Work-in-process	20,732	21,648
Finished goods	4,543	3,536
Total inventory	<u>\$ 30,055</u>	<u>\$ 27,059</u>

For the three and nine months ended September 30, 2021, \$5.4 million and \$13.7 million, respectively, of idle capacity cost associated with the Company's Athlone manufacturing plant was recorded to costs of goods sold. For the three and nine months ended September 30, 2020, \$3.8 million and \$12.4 million, respectively, of idle capacity cost associated with the Company's Athlone manufacturing plant was recorded to costs of goods sold. The idle capacity results from the manufacturing plant having commenced operations earlier in 2020 and not having yet reached full capacity.

## 7. Property, Plant and Equipment, Net

Property, plant and equipment, net consists of the following:

(in thousands)	SEPTEMBER 30, 2021	DECEMBER 31, 2020
Manufacturing equipment	\$ 22,076	\$ 21,705
Laboratory equipment	9,048	7,948
Furniture and fixtures	1,582	1,681
Software, computer and other equipment	7,920	7,836
Leasehold improvements	30,713	30,178
Construction-in-progress	1,608	1,481
Property, plant and equipment	72,947	70,829
Less: Accumulated depreciation	(21,266)	(16,569)
Property, plant and equipment, net	<u>\$ 51,681</u>	<u>\$ 54,260</u>

## 8. Leases

The Company has operating leases for corporate offices, research and development facilities and a fleet of vehicles. The properties primarily relate to the Company's principal executive office and research facility located in Durham, North Carolina, regulatory, commercial support and other administrative activities located in Irvine, California, and clinical, finance and legal operations located in Bedminster, New Jersey. The Durham, North Carolina, facility consists of approximately 61,000 square feet of laboratory and office space under a lease that was renewed in the third quarter of 2021 and expires in June 2029. The Irvine, California, location consists of approximately 27,000 square feet of office space under a lease that was renewed in the third quarter of 2021 and expires in October 2027. The Bedminster, New Jersey, location consists of approximately 34,000 square feet of office space under a lease that expires in October 2029. There are also small offices in Ireland, the United Kingdom and Japan.

The Company is leasing approximately 30,000 square feet of interior floor space for its manufacturing plant in Athlone, Ireland. The Company is reasonably certain it will remain in the lease through the end of its lease term in 2037, however, the Company is permitted to terminate the lease as early as September 2027.

The Company's operating leases have remaining lease terms of approximately 1 year to 16 years, some of which include options to extend the leases.

Balance sheet information related to leases was as follows:

(in thousands)	SEPTEMBER 30, 2021	DECEMBER 31, 2020
<b>Operating Leases</b>		
Operating lease right-of-use assets	\$ 23,171	\$ 14,084
Operating lease liabilities	\$ 3,935	\$ 4,923
Long-term operating lease liabilities	22,496	10,206
Total operating lease liabilities	\$ 26,431	\$ 15,129

The Company's right-of-use assets obtained in exchange for operating lease obligations was \$12.6 million and \$1.9 million during the nine months ended September 30, 2021 and 2020.

## 9. Accrued Expenses and Other Current Liabilities

Accrued expenses and other current liabilities consist of the following:

(in thousands)	SEPTEMBER 30, 2021	DECEMBER 31, 2020
Accrued expenses and other current liabilities:		
Accrued compensation and benefits	\$ 14,581	\$ 15,207
Accrued consulting and professional fees	3,387	2,645
Accrued research and development <sup>(1)</sup>	2,506	2,222
Accrued revenue reserves <sup>(2)</sup>	79,799	66,552
Accrued other <sup>(3)</sup>	5,844	4,097
Total accrued expenses and other current liabilities	\$ 106,117	\$ 90,723

<sup>(1)</sup> Comprised primarily of accruals related to fees for investigative sites, contract research organizations and other service providers that assist in conducting preclinical research studies and clinical trials.

<sup>(2)</sup> Comprised primarily of accruals related to commercial and government rebates as well as returns.

<sup>(3)</sup> Comprised primarily of accruals related to interest payable as well as other business-related expenses.

## 10. Debt

### Convertible Notes

In September 2019, the Company issued an aggregate principal amount of \$316.25 million of Convertible Notes to qualified institutional buyers pursuant to Rule 144A of the Securities Act of 1933, as amended. The Convertible Notes, governed by an indenture between the Company and a trustee, are senior, unsecured obligations and do not include financial and operating covenants nor any restrictions on the payments of dividends, the incurrence of indebtedness or the issuance or repurchase of securities by Aerie or any of its subsidiaries. Interest on the Convertible Notes is payable semi-annually in cash in arrears at a rate of 1.50% per annum on April 1 and October 1 of each year, which began on April 1, 2020. The Convertible Notes will mature on October 1, 2024 unless they are redeemed, repurchased or converted prior to such date. Prior to April 1, 2024, the Convertible Notes will be convertible at the option of holders only during certain periods and upon satisfaction of certain conditions. On and after April 1, 2024, the Convertible Notes will be convertible at the option of the holders any time until the close of business on the second scheduled trading day immediately preceding the maturity date. Upon conversion, the Convertible Notes may be settled in shares of Aerie common stock, cash or a combination, thereof, at the Company's election. The Company intends to settle the principal and interest amounts of the Convertible Notes in cash, and therefore, the Company currently would not expect the conversion to have a dilutive effect on the Company's earnings per share, as applicable. However, the Company is currently evaluating the impact of ASU 2020-06 on its consolidated financial statements and disclosures, in which the Company will soon no longer be eligible to use the treasury stock method to reflect the shares underlying the Convertible Notes in the Company's dilutive earnings per share. See Note 2 for additional information.

The Convertible Notes have an initial conversion rate of 40.04 shares of Aerie common stock per \$1,000 principal amount of the Convertible Notes, which will be subject to customary anti-dilution adjustments in certain circumstances. This represents an initial effective conversion price of approximately \$24.98 per share, which represents a premium of approximately 35% to the \$18.50 per share closing price of Aerie common stock on September 4, 2019, the date the Company priced the offering.

The Company may redeem all or any portion of the Convertible Notes, at its option, on or after October 3, 2022, at a cash redemption price equal to 100% of the principal amount of the Convertible Notes to be redeemed, plus accrued and unpaid interest, if any, to, but excluding, the redemption date, but only if the last reported sale price of Aerie common stock exceeds 130% of the conversion price then in effect for at least 20 trading days (whether or not consecutive) during any 30 consecutive trading day period (including the last trading day of such period) ending on, and including, the trading day immediately before the date the Company provides written notice of redemption; and the trading day immediately before the notice is sent.

Holders of Convertible Notes may require the Company to repurchase their Convertible Notes upon the occurrence of certain events that constitute a fundamental change under the indenture governing the Convertible Notes at a fundamental change repurchase price equal to 100% of the principal amount thereof, plus accrued and unpaid interest to, but excluding, the fundamental change repurchase date.

During the three months ended September 30, 2021, the conditions allowing holders of the Convertible Notes to elect to convert had not been met. As of September 30, 2021, the if-converted value of the Convertible Notes did not exceed the principal amount of the Convertible Notes.

The estimated fair value of the liability component of the Convertible Notes at the time of issuance was \$187.9 million, and was determined based on a discounted cash flow analysis and a binomial lattice model. The valuation required the use of Level 3 unobservable inputs and subjective assumptions, including but not limited to the stock price volatility and bond yield. The effective interest rate on the liability component was 10.5% for the period from the date of issuance through September 30, 2021. The equity component of the Convertible Notes was recognized at issuance and represents the difference between the principal amount of the Convertible Notes and the fair value of the liability component of the Convertible Notes at issuance. The equity component was approximately \$128.4 million at the time of issuance and its fair value is not remeasured as long as it continues to meet the conditions for equity classification.

In connection with the issuance of the Convertible Notes, the Company incurred debt issuance costs of \$9.2 million for the three months ended December 31, 2019. In accordance with ASC Topic 470, *Debt*, these costs were allocated to debt and equity components in proportion to the allocation of proceeds. Issuance costs of \$5.5 million were recorded as debt issuance costs in the net carrying value of Convertible Notes. The debt issuance costs are amortized on an effective interest basis over the term of the Convertible Notes. The remaining issuance costs of \$3.7 million were recorded as additional paid-in capital, net with the equity component and such amounts are not subject to amortization.

The following table summarizes the carrying value of the Convertible Notes as of September 30, 2021:

(in thousands)	SEPTEMBER 30, 2021	DECEMBER 31, 2020
Gross proceeds	\$ 316,250	\$ 316,250
Unamortized debt discount	(84,474)	(101,565)
Unamortized issuance costs	(3,587)	(4,312)
Carrying value	<u>\$ 228,189</u>	<u>\$ 210,373</u>

The following table summarizes the interest expense recognized related to the Convertible Notes:

(in thousands)	THREE MONTHS ENDED SEPTEMBER 30,		NINE MONTHS ENDED SEPTEMBER 30,	
	2021	2020	2021	2020
Stated interest	\$ 1,186	\$ 1,186	\$ 3,558	\$ 3,565
Amortized debt discount	5,915	5,306	17,091	15,384
Amortized issuance costs	251	225	725	653
Interest Expense	<u>\$ 7,352</u>	<u>\$ 6,717</u>	<u>\$ 21,374</u>	<u>\$ 19,602</u>

Separately, in September 2019 the Company entered into privately negotiated capped call options with financial institutions. The capped call options cover, subject to customary anti-dilution adjustments, the number of shares of Aerie common stock that

initially underlie the Convertible Notes. The cap price of the capped call options is \$37.00 per share of Aerie common stock, representing a premium of 100% above the closing price of \$18.50 per share of Aerie common stock on September 4, 2019, and is subject to certain adjustments under the terms of the capped call options. The capped call options are generally intended to reduce or offset potential dilution to Aerie common stock upon conversion of the Convertible Notes with such reduction and/ or offset, as the case may be, subject to a cap based on the cap price. The Company paid a total of \$32.9 million in premiums for the capped call options, which was recorded as additional paid-in capital, using a portion of the gross proceeds from the issuance and sale of the Convertible Notes. The capped call options are excluded from diluted earnings per share because the impact would be anti-dilutive.

## 11. Stock-Based Compensation

Stock-based compensation expense for options granted, restricted stock awards (“RSAs”), RSAs with non-market performance and service conditions (“PSAs”), restricted stock units (“RSUs”) and stock appreciation rights (“SARs”) is reflected in the condensed consolidated statements of operations and comprehensive loss as follows:

(in thousands)	THREE MONTHS ENDED SEPTEMBER 30,		NINE MONTHS ENDED SEPTEMBER 30,	
	2021	2020	2021	2020
Cost of goods sold	\$ 287	\$ 511	\$ 1,225	\$ 1,678
Selling, general and administrative	4,385	6,716	16,238	20,524
Pre-approval commercial manufacturing	—	28	—	344
Research and development	1,941	2,545	5,895	7,959
<b>Total</b>	<b>\$ 6,613</b>	<b>\$ 9,800</b>	<b>\$ 23,358</b>	<b>\$ 30,505</b>

### Equity Plans

The Company maintains three equity compensation plans: the 2005 Aerie Pharmaceutical Stock Plan (the “2005 Plan”), the 2013 Omnibus Incentive Plan (the “2013 Equity Plan”), which was amended and restated as the Aerie Pharmaceuticals, Inc. Second Amended and Restated Omnibus Incentive Plan (the “Second Amended and Restated Equity Plan”), as described below, and the Aerie Pharmaceuticals, Inc. Inducement Award Plan (the “Inducement Award Plan”), as described below. The 2005 Plan, the Second Amended and Restated Equity Plan and the Inducement Award Plan are referred to collectively as the “Plans.” The 2005 Plan was frozen in 2013 and no additional awards have been or will be made under the 2005 Plan.

On June 7, 2018, Aerie’s stockholders approved the adoption of the Second Amended and Restated Equity Plan to increase the number of shares issuable under the Plan by 4,500,000. The Second Amended and Restated Equity Plan provides for the granting of up to 10,229,068 equity awards in respect of Aerie common stock.

On December 7, 2016, Aerie’s Board of Directors approved the Inducement Award Plan which provides for the granting of up to 418,000 equity awards in respect of common stock of Aerie and was subsequently amended during the year ended December 31, 2017 to increase the equity awards that may be issued by an additional 874,500 shares. On December 5, 2019, the Inducement Award Plan was further amended by the Company’s Board of Directors to increase the number of shares issuable under the plan by 100,000 shares. Awards granted under the Inducement Award Plan are intended to qualify as employment inducement awards under NASDAQ Listing Rule 5635(c)(4).

### Options to Purchase Common Stock

The following table summarizes the stock option activity under the Plans:

	NUMBER OF SHARES	WEIGHTED AVERAGE EXERCISE PRICE	WEIGHTED AVERAGE REMAINING CONTRACTUAL LIFE (YEARS)	AGGREGATE INTRINSIC VALUE (000's)
Options outstanding at December 31, 2020	8,588,614	\$ 27.36		
Granted	1,145,814	16.17		
Exercised	(99,827)	4.19		
Canceled	(931,380)	31.19		
Options outstanding at September 30, 2021	8,703,221	\$ 25.74	5.5	\$ 11,084
Options exercisable at September 30, 2021	6,781,405	\$ 26.86	4.6	\$ 11,084

As of September 30, 2021, the Company had \$25.9 million of unrecognized compensation expense related to options granted under its equity plans. This expense is expected to be recognized over a weighted average period of 2.1 years as of September 30, 2021.

### Restricted Stock Awards

The following table summarizes the RSA activity under the Plans:

	NUMBER OF SHARES	WEIGHTED AVERAGE FAIR VALUE PER SHARE
Non-vested RSAs at December 31, 2020	809,527	\$ 29.03
Granted	441,651	16.13
Vested	(263,471)	34.31
Canceled	(191,051)	24.27
Non-vested RSAs at September 30, 2021	796,656	\$ 21.27

As of September 30, 2021, the Company had \$13.3 million of unrecognized compensation expense related to unvested RSAs. This expense is expected to be recognized over the weighted average period of 2.5 years as of September 30, 2021.

The vesting of the RSAs is time and service based with terms of one to four years. During the year ended December 31, 2017, the Company granted 98,817 RSAs with non-market performance conditions (PSAs) that vest upon the satisfaction of certain performance conditions and service conditions. As of the second quarter of 2020, all PSAs were vested.

### Restricted Stock Units

The following table summarizes the RSU activity under the Plans:

	NUMBER OF SHARES	WEIGHTED AVERAGE FAIR VALUE PER SHARE
Non-vested RSUs at December 31, 2020	107,182	\$ 14.43
Granted	88,217	16.27
Vested	(29,443)	15.18
Canceled	(10,873)	15.19
Non-vested RSUs at September 30, 2021	155,083	\$ 15.28

As of September 30, 2021, the associated unrecognized compensation expense totaled \$3.1 million. This expense is expected to be recognized over the weighted average period of 3.1 years as of September 30, 2021.

**Stock Appreciation Rights**

The following table summarizes the SAR activity under the Plans:

	NUMBER OF SHARES	WEIGHTED AVERAGE EXERCISE PRICE	WEIGHTED AVERAGE REMAINING CONTRACTUAL LIFE (YEARS)	AGGREGATE INTRINSIC VALUE (000's)
SARs outstanding at December 31, 2020	212,044	\$ 32.28		
Granted	66,700	16.34		
Canceled	(35,087)	31.68		
SARs outstanding at September 30, 2021	243,657	\$ 28.00	4.2	\$ 1
SARs exercisable at September 30, 2021	85,652	\$ 38.87	2.4	\$ —

Holders of the SARs are entitled under the terms of the Plans to receive cash payments calculated based on the excess of Aerie's common stock price over the exercise price in their award; consequently, these awards are accounted for as liability-classified awards and the Company measures compensation cost based on their estimated fair value at each reporting date, net of actual forfeitures, if any.

**12. Commitments and Contingencies**

The Company may periodically become subject to legal proceedings and claims arising in connection with its business. As of September 30, 2021, the Company is not a party to any material pending legal or administrative proceedings and, to its knowledge, no such proceedings are threatened or contemplated. The Company does not have contingency reserves established for any litigation liabilities as of September 30, 2021.

## Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

The following management’s discussion and analysis should be read in conjunction with our unaudited condensed consolidated financial statements and related notes that appear elsewhere in this report and with our audited financial statements and related notes and management’s discussion and analysis of financial condition and results of operations included in our Annual Report on Form 10-K for the fiscal year ended December 31, 2020, as filed with the SEC on February 26, 2021 (“2020 Form 10-K”). This management’s discussion and analysis contains forward-looking statements that involve risks and uncertainties. Please see “Special Note Regarding Forward-Looking Statements” for additional factors relating to such statements and see “Risk Factors” in our 2020 Form 10-K and other documents we have filed or furnished with the SEC for a discussion of certain risk factors applicable to our business, financial condition and results of operations. Past operating results are not necessarily indicative of operating results in any future periods.

### Overview

We are an ophthalmic pharmaceutical company focused on the discovery, development and commercialization of first-in-class therapies for the treatment of patients with open-angle glaucoma, ocular surface diseases and retinal diseases.

### U.S. Commercial Products

Our strategy is to successfully commercialize our U.S. Food and Drug Administration (“FDA”) approved products, Rhopressa<sup>®</sup> (netarsudil ophthalmic solution) 0.02% (“Rhopressa<sup>®</sup>”) and Rocklatan<sup>®</sup> (netarsudil/latanoprost ophthalmic solution) 0.02%/0.005% (“Rocklatan<sup>®</sup>”), which are sold in the United States and comprise our glaucoma franchise. We have obtained formulary coverage for Rhopressa<sup>®</sup> and Rocklatan<sup>®</sup> for the majority of lives covered under commercial plans and Medicare Part D plans. Our commercial team responsible for sales of Rhopressa<sup>®</sup> and Rocklatan<sup>®</sup> is targeting eye-care professionals throughout the United States.

Rhopressa<sup>®</sup> is a once-daily eye drop designed to reduce elevated intraocular pressure (“IOP”) in patients with open-angle glaucoma or ocular hypertension. Rhopressa<sup>®</sup> is taken in the evening and has shown in preclinical and clinical trials to be effective in reducing IOP, with a favorable safety profile.

The active ingredient in Rhopressa<sup>®</sup>, netarsudil, is an Aerie-owned Rho kinase (“ROCK”) inhibitor. Rhopressa<sup>®</sup> increases the outflow of aqueous humor through the trabecular meshwork (“TM”), which accounts for approximately 80% of fluid drainage from the healthy eye and is the diseased tissue responsible for elevated IOP in glaucoma. Using this mechanism of action (“MOA”), we believe that Rhopressa<sup>®</sup> represents the first of a new drug class for reducing IOP in patients with glaucoma in over 20 years.

Rocklatan<sup>®</sup> is a once-daily fixed-dose combination of Rhopressa<sup>®</sup> and latanoprost, the most commonly prescribed drug for the treatment of patients with open-angle glaucoma. Rocklatan<sup>®</sup> is also taken in the evening, and similar to Rhopressa<sup>®</sup>, has shown in preclinical and clinical trials to be effective in reducing IOP, with a favorable safety profile.

Based on our clinical data, we believe that Rocklatan<sup>®</sup> has the potential to provide a greater IOP-reducing effect than any glaucoma medication currently marketed in the United States. We also believe that Rocklatan<sup>®</sup> competes with both prostaglandin analog (“PGA”) and non-PGA therapies and may over time become the product of choice for patients requiring maximal IOP reduction, including those with higher IOPs and those who present with significant disease progression despite using currently available therapies.

### Outside the United States

Our strategy also includes developing business opportunities outside of the United States including the successful commercialization of Rhopressa<sup>®</sup> and Rocklatan<sup>®</sup> in Europe, Japan and other regions of the world. At present, we have a development and commercialization partner for Japan and certain other Asian countries, and are engaging in advanced partnership discussions regarding commercialization in Europe and other regions of the world.

In Europe, Rhokiinsa<sup>®</sup> (marketed as Rhopressa<sup>®</sup> in the United States) and Roclanda<sup>®</sup> (marketed as Rocklatan<sup>®</sup> in the United States) were granted a Centralised Marketing Authorisation (“Centralised MA”) by the European Commission (“EC”) in

November 2019 and January 2021, respectively. In April 2021, Roclanda® received marketing authorisation from the Medicines and Healthcare Products Regulatory Agency (“MHRA”) in Great Britain. As the EC decision was received after the end of the Brexit transition period, we were required to complete a further administrative step in order to obtain authorisation in Great Britain.

We reported positive interim topline 90-day efficacy data in September 2020 for Mercury 3, our Phase 3b clinical trial for Roclanda®, which we believe is important to the execution of our strategy in Europe. As a result of the positive Mercury 3 results, we are engaging in advanced partnership discussions regarding commercialization in Europe and other regions of the world. We expect to enter into a collaboration agreement by the end of 2021.

In Japan, we entered into a Collaboration and License Agreement (the “Santen Agreement”) with Santen Pharmaceuticals Co., Ltd. (“Santen”) in October 2020 to advance our clinical development and ultimately commercialize Rhopressa® and Rocklatan® in Japan and eight other countries in Asia. We reported positive topline results for its Phase 3 clinical trial of netarsudil ophthalmic solution 0.02% (“netarsudil 0.02%”) in October 2021, the first of three expected Phase 3 clinical trials in Japan. The results evaluated netarsudil 0.02% versus ripasudil hydrochloride hydrate ophthalmic solution 0.4% (“ripasudil 0.4%”) and showed that netarsudil 0.02% once daily was superior to ripasudil 0.4% twice daily in lowering IOP after four weeks ( $p < 0.0001$ ), the primary endpoint of the study. The medications were safe and well tolerated. The most common treatment emergent adverse event was conjunctival hyperemia. Clinical trials for Rocklatan® in Japan have not yet begun.

### ***Glaucoma Product Manufacturing***

We have a sterile fill production facility in Athlone, Ireland, for the production of our FDA approved products and clinical supplies with the goal of having the Athlone manufacturing plant supply our ophthalmic products in all markets for which we received regulatory approval and are commercialized. The Athlone manufacturing plant began manufacturing commercial supplies of Rocklatan® in the first quarter of 2020 and Rhopressa® in the third quarter of 2020 for distribution to the United States. Shipments of commercial supply of Rocklatan® and Rhopressa® from the Athlone manufacturing plant to the United States commenced in the third quarter of 2020 and in the fourth quarter of 2020, respectively. In addition, the Athlone manufacturing plant has manufactured clinical supplies of Rhopressa® for the Phase 3 clinical trials in Japan as well as registration batches to support product approval in Japan.

As the Athlone manufacturing plant commenced operations in early 2020, it has not yet reached full capacity. We expect that the Athlone manufacturing plant will have adequate capacity to produce Rhopressa® and Rocklatan® in the United States as well as for both the European and Japanese commercial markets, if approved for commercial distribution in those markets. The Athlone manufacturing plant manufactures most of our ongoing needs for Rhopressa® and Rocklatan® in the United States. We may continue to use contract manufacturers to produce commercial supplies of Rhopressa® and Rocklatan® for distribution in the United States, but at reduced levels compared to before the Athlone manufacturing plant was operational.

### ***Product Candidates and Pipeline***

Our strategy also includes enhancing our longer-term commercial potential by identifying and advancing additional product candidates through our internal discovery efforts, our entry into potential research collaborations or in-licensing arrangements or our acquisition of additional ophthalmic products or technologies or product candidates that complement our current product portfolio.

We are developing AR-15512 ophthalmic solution for the treatment of patients with dry eye disease. In September 2021, we reported positive topline results of our Phase 2b clinical trial, named COMET-1, for AR-15512. We completed a dose ranging study evaluating two concentrations of AR-15512 (0.0014% and 0.003%) in a 90-day trial with 369 subjects. The COMET-1 clinical study achieved statistical significance for multiple and validated pre-specified signs and symptoms. The greatest efficacy was demonstrated with the higher concentration 0.003% formulation, which will be advanced to Phase 3 studies. The COMET-1 study showed statistical significant improvements in signs for tear production, conjunctival redness and ocular surface staining. The study also achieved statistical significance for improvement in symptoms based on Ocular Discomfort, Symptom Assessment in Dry Eye (“SANDE”) and Eye Dryness. Efficacy was observed in both sign and symptoms as early as Day 14 and continued improvement in symptoms through Day 84. Both formulations of AR-15512 were safe and well-tolerated. The study did not achieve statistical significance at the pre-determined primary endpoints at Day 28. There were no serious or systemic adverse events related to study medication. Of the ocular adverse events, 95% were rated as mild. We expect to have an end of Phase 2 meeting with the FDA in the first quarter of 2022 and initiate Phase 3 trials in the first half of 2022.

Furthermore, we are developing three sustained-release implants focused on retinal diseases, AR-1105, AR-13503 SR and AR-14034 SR, and a ROCK inhibitor-linked-steroid, AR-6121. For AR-1105, we successfully completed a large Phase 2

clinical trial for patients with macular edema due to retinal vein occlusion (“RVO”) in July 2020 and reported topline results indicating sustained efficacy of up to six months, differentiating it from other steroid implants. We have received advice from regulatory agencies in both Europe and the United States regarding clinical and regulatory pathways for Phase 3 clinical trials. We expect to start Phase 3 clinical trial activities for AR-1105 in the first half of 2022. Supply chain issues for implant injector components have caused this date to be moved from the last quarter of 2021.

We are also developing AR-13503, a Rho kinase (“ROCK”) and Protein kinase C inhibitor that is the active ingredient in the AR-13503 sustained-release implant. We initiated a first in-human clinical safety study in the third quarter of 2019 for the treatment of wet age-related macular degeneration (age-related macular degeneration, “AMD”) and diabetic macular edema (“DME”), which is currently ongoing. We currently expect to complete the human dose escalation safety evaluation with the current implant design for AR-13503 SR in the first quarter of 2022.

The preclinical sustained-release implant AR-14034 SR is being designed to deliver the active ingredient axitinib, a potent small molecule pan-VEGF receptor inhibitor. AR-14034 SR has the potential to provide a duration of effect of approximately one year with a once per-year injection. It may potentially be used to treat DME, wet AMD and related diseases of the retina. IND-enabling preclinical studies are ongoing and we anticipate filing an IND for AR-14034 SR with the FDA in the second half of 2022.

We are also developing AR-6121, a newly introduced preclinical ROCK inhibitor-linked-steroid, which is a proprietary class of potent ocular corticosteroids linked to ROCK inhibitors. AR-6121 has the potential to leverage the anti-fibrotic and IOP-lowering activities of ROCK inhibitors to generate potent steroid effects with an improved safety profile. AR-6121 has the potential to meet an unmet need for effective and safer steroid treatment, specifically those that do not cause an increase in IOP or cataract formation. IND-enabling preclinical studies are underway and we anticipate filing an IND for AR-6121 with the FDA in the second half of 2022.

We own over 4,000 ROCK inhibitor molecules that provides a basis for further research and development opportunities. We discovered and developed the active ingredient in Rhopressa<sup>®</sup> and Rocklatan<sup>®</sup>, netarsudil, and AR-13503 through a rational drug design approach that coupled medicinal chemistry with high content screening of compounds in proprietary cell-based assays. We selected and formulated netarsudil for preclinical *in vivo* testing following a detailed characterization of over 3,000 synthesized ROCK inhibitors, a number that has since grown to approximately 4,000. We evaluate this library on an ongoing basis for additional development opportunities. Early stage evaluations of these molecules are underway for other ophthalmic indications. We continue to evaluate outside business development opportunities to provide access to technologies developed outside of Aerie to complement our internal research.

### ***Impact of the COVID-19 Pandemic***

In December 2019, there was an outbreak of a new strain of coronavirus (“COVID-19”) and on March 11, 2020, the World Health Organization declared COVID-19 a pandemic. The COVID-19 pandemic has negatively impacted the global economy, disrupted global supply chains and workforce participation due to “shelter-in-place” restrictions by various governments worldwide and created significant volatility and disruption of financial markets.

The health and safety of our employees, patients, prescribers and community are of utmost importance during this time. We are complying with all requirements and mandates from various agencies and governments and we continue to monitor applicable federal and state regulations, including with respect to vaccination mandates and required weekly testing of unvaccinated employees. We have taken precautionary measures to protect our employees and our stakeholders and adapted company policy to maintain the continuity of our business. We have continued to operate effectively as most of our manufacturing plant personnel are working at the manufacturing plant with precautionary measures in place, while the balance of our workforce has started to return to the office in accordance with state and local mandates or continues to primarily work from home. We may take further actions as government authorities require or recommend or as we determine to be in the best interest of our employees.

We continue to see eye-care professionals’ offices returning to full capacity and are using traditional in-person office meetings to remain in contact with eye-care professionals. We have seen a majority of eye-care professionals’ offices back to pre-COVID-19 capacity. For those eye-care professionals’ offices that are operating at reduced capacity, we are using a combination of in-person and virtual tools and resources to remain in contact with eye-care professionals. Furthermore, Aerie territory managers are experiencing successful engagement with eye-care professionals through traditional face-to-face office meetings or, when necessary, virtual resources. Our sales force is interactively communicating with physicians via different technological platforms and local peer-to-peer educational meetings are primarily being implemented via webinars when in-person meetings are not available.

Many geographic communities have resumed in-person speaker programs, while adhering to strict national guidelines with social distancing, as appropriate. As part of the support of the eye-care community, our territory managers are either delivering or arranging for delivery of product samples to the eye-care professionals' offices when needed.

Given the easing of certain COVID-19 restrictions during the second quarter of 2021, in accordance with state and local government mandates, traditional face-to-face office meetings and in-person peer-to-peer education meetings have increased during the period to near pre-COVID levels.

We have not observed any disruptions to date in the supply chain for the production of Rhopressa<sup>®</sup> and Rocklatan<sup>®</sup>. We believe we have more than two years of starting materials and active pharmaceutical ingredient ("API") in inventory, and adequate supply of finished product on hand to support our commercial efforts for at least the next six months. Production of Rhopressa<sup>®</sup> and Rocklatan<sup>®</sup> is continuing.

## **Financial Overview**

Our cash, cash equivalents and investments totaled \$167.6 million as of September 30, 2021. We believe that our cash, cash equivalents and investments and projected cash flows from revenues will provide sufficient resources for our current ongoing needs through at least the next twelve months, though there may be need for additional financing activity as we continue to grow. See "—Liquidity and Capital Resources" below and Note 10 to our condensed consolidated financial statements included in this report for further discussion.

We have incurred net losses since our inception in June 2005. Until 2018, when we commenced commercial operations, our business activities were primarily limited to developing product candidates, raising capital and performing research and development activities. As of September 30, 2021, we had an accumulated deficit of \$1,199.4 million. We recorded net losses of \$39.7 million and \$120.3 million for the three and nine months ended September 30, 2021. For the three and nine months ended September 30, 2020 we recorded net losses of \$39.6 million and \$137.0 million. Our capital resources and business efforts are largely focused on activities relating to the commercialization of Rhopressa<sup>®</sup> and Rocklatan<sup>®</sup>, advancing our product candidates and pipeline, global expansion and operating our manufacturing plant in Athlone, Ireland.

We expect to incur operating losses until such a time when Rhopressa<sup>®</sup> or Rocklatan<sup>®</sup> or any current or future product candidates, if approved, generate sufficient cash flows for us to achieve profitability. Accordingly, we may be required to obtain further funding through debt or equity offerings or other sources. Adequate additional funding may not be available to us on acceptable terms, or at all. If we are unable to raise capital when needed or on acceptable terms, we may be forced to delay, reduce or eliminate our research and development programs or commercialization or manufacturing efforts.

## **Product Revenues, Net**

Rhopressa<sup>®</sup> and Rocklatan<sup>®</sup>, our glaucoma franchise products, were launched in the United States in April 2018 and May 2019, respectively. We commenced generating product revenues from sales of Rhopressa<sup>®</sup> and Rocklatan<sup>®</sup> during the second quarter of 2018 and 2019, respectively. Product affordability for the patient drives consumer acceptance, and this is generally managed through coverage by third-party payers, such as government or private healthcare insurers and pharmacy benefit managers ("Third-party Payers") and such product may be subject to rebates and discounts payable directly to those Third-party Payers. Our product revenues are recorded net of provisions relating to estimates for (i) trade discounts and allowances, such as discounts for prompt payment and distributor fees, (ii) estimated rebates to Third-party Payers, estimated payments for Medicare Part D prescription drug program coverage gap (commonly called the "donut hole"), patient co-pay program coupon utilization, chargebacks and other discount programs and (iii) reserves for expected product returns. These estimates reflect current contractual and statutory requirements, known market events and trends, industry data, forecasted customer mix and lagged claims. Actual amounts may ultimately differ from these estimates. If actual results vary, estimates may be adjusted in the period such change in estimate becomes known, which may have an impact on earnings in the period of adjustment.

We will not generate any revenue from any product candidates or future product candidates unless and until we obtain regulatory approval and commercialize such products.

## **Cost of Goods Sold**

Cost of goods sold consists of direct and indirect costs to procure and manufacture product sold, including third-party manufacturing costs. Prior to receiving FDA approval, these costs for Rhopressa<sup>®</sup> and Rocklatan<sup>®</sup> were expensed as pre-approval commercial manufacturing expenses (as defined below). We began capitalizing inventory costs for Rhopressa<sup>®</sup> and Rocklatan<sup>®</sup> after receipt of FDA approval. In January 2020 and September 2020, we received FDA approval to produce Rocklatan<sup>®</sup> and Rhopressa<sup>®</sup>, respectively, at the Athlone manufacturing plant for commercial distribution in the United States.

Shipments of commercial supply of Rocklatan<sup>®</sup> and Rhopressa<sup>®</sup> from the Athlone manufacturing plant to the United States commenced in the third quarter of 2020 and in the fourth quarter of 2020, respectively. Production costs related to idle or underutilized capacity at the manufacturing plant in Athlone, Ireland, are not included in the cost of inventory but are charged directly to cost of goods sold on the condensed consolidated statements of operations and comprehensive loss in the period incurred. We expect cost of goods sold to continue to be unfavorably impacted by idle capacity costs due to the underutilization at the Athlone manufacturing plant as a result of the Athlone manufacturing plant having become operational in early 2020 and not yet reaching full capacity. We expect the underutilization to continue to have an unfavorable impact on cost of goods sold that will decrease over time as the manufacturing plant reaches full capacity.

### ***Selling, General and Administrative Expenses***

Selling, general and administrative expenses consist primarily of employee-related expenses, including salaries, benefits and stock-based compensation for all officers and employees in general management, sales and marketing, finance and administration. Other significant expenses include selling and marketing expenses, facilities expenses, shipping and handling costs and professional fees for audit, tax, legal and other services.

### ***Pre-approval Commercial Manufacturing Expenses***

Pre-approval commercial manufacturing expenses consist of costs incurred for commercial-related manufacturing activities for Rhopressa<sup>®</sup> and Rocklatan<sup>®</sup> prior to FDA approval. These costs include those associated with the manufacturing of inventory in anticipation of commercial launch, expenses associated with the establishment of both our manufacturing plant in Athlone, Ireland, and our additional API and drug product contract manufacturers as well as employee-related expenses, which includes salaries, benefits and stock-based compensation for commercial-related manufacturing personnel prior to regulatory approval.

We obtained regulatory approval to produce Rocklatan<sup>®</sup> and Rhopressa<sup>®</sup> in January 2020 and September 2020, respectively, in our Athlone, Ireland plant for commercial distribution in the United States as well as approval for our additional drug product contract manufacturers during early 2020. We do not expect any material pre-approval commercial manufacturing expenses in 2021.

### ***Research and Development Expenses***

We expense research and development costs to operations as incurred. Research and development expenses consist primarily of costs incurred for the research and development of our preclinical and clinical candidates, including employee-related expenses for research and development personnel.

### ***Other (Expense) Income, Net***

Other (expense) income, net primarily includes interest expense, interest income, foreign exchange gains and losses and other income and expense. Interest expense consists of interest expense under the 1.50% convertible senior notes due 2024 (the “Convertible Notes”), including the amortization of debt discounts and issuance costs incurred. Interest income primarily consists of interest earned on our cash, cash equivalents and investments. See “—Liquidity and Capital Resources” below and Note 10 to our condensed consolidated financial statements included in this report for further discussion. Foreign exchange gains and losses are primarily due to the remeasurement of our lease liabilities, which are denominated in a foreign currency and held by a subsidiary with a U.S. dollar functional currency. Also included in other income and expense are changes in the fair value of equity securities.

### ***Critical Accounting Policies and Use of Estimates***

Our management’s discussion and analysis of financial condition and results of operations is based on our condensed consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States (“U.S. GAAP”). The preparation of consolidated financial statements also requires us to make estimates and assumptions that affect the reported amounts of assets, liabilities, costs and expenses and related disclosures. We evaluate our estimates and judgments on an ongoing basis. Significant estimates include assumptions used in the determination of revenue recognition, leases, acquisitions, stock-based compensation and fair value measurements. We base our estimates on historical experience and on various other factors that we believe are reasonable under the circumstances, the results of which form the basis for making judgments about the carrying value of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

Our critical accounting policies and significant estimates have not materially changed since the date we filed our 2020 Form 10-K. For more information on our critical accounting policies and estimates, refer to our 2020 Form 10-K.

## Results of Operations

### Comparison of the Three Months Ended September 30, 2021 and 2020

The following table summarizes the results of our operations for the three months ended September 30, 2021 and 2020:

	THREE MONTHS ENDED SEPTEMBER 30,		CHANGE	% CHANGE
	2021	2020		
	(in thousands, except percentages)			
Product revenues, net	\$ 29,313	\$ 20,081	\$ 9,232	46 %
Total revenues, net	29,313	20,081	9,232	46 %
Costs and expenses:				
Cost of goods sold	7,899	5,381	2,518	47 %
Selling, general and administrative expenses	34,656	32,029	2,627	8 %
Pre-approval commercial manufacturing	—	110	(110)	(100)%
Research and development expenses	19,132	16,165	2,967	18 %
Total costs and expenses	61,687	53,685	8,002	15 %
Loss from operations	(32,374)	(33,604)	1,230	(4)%
Other (expense) income, net	(7,259)	(6,044)	(1,215)	20 %
Loss before income taxes	\$ (39,633)	\$ (39,648)	\$ 15	— %

#### Product revenues, net

Product revenues, net were \$29.3 million and \$20.1 million for the three months ended September 30, 2021 and 2020, respectively, and related to sales of our U.S glaucoma franchise products, Rhopressa® or Rocklatan®. The year-over-year revenue increase is primarily due to higher volumes and higher net sales per unit, which was mostly attributable to renegotiating wholesaler agreements.

#### Cost of goods sold

Cost of goods sold was \$7.9 million and \$5.4 million for the three months ended September 30, 2021 and 2020, respectively. Our gross margin percentage was 73.1% and 73.2% for the three months ended September 30, 2021 and 2020, respectively. Our cost of goods sold and gross margin percentage for the three months ended September 30, 2021 and 2020 were unfavorably impacted by idle capacity costs due to underutilization at the Athlone manufacturing plant, which increased the cost of goods sold by \$5.4 million and \$3.8 million and lowered the gross margin percentage by 18.6% and 18.9%, respectively. We expect the underutilization to continue to have an unfavorable impact on cost of goods sold that will decrease over time as the manufacturing plant reaches full capacity. We received FDA approval to produce Rocklatan® and Rhopressa® in January 2020 and September 2020, respectively, at the Athlone manufacturing plant for commercial distribution in the United States. Prior to this approval, costs incurred for commercial-related manufacturing activities for both products were recorded to pre-approval commercial manufacturing expenses.

#### Selling, general and administrative expenses

Selling, general and administrative expenses were \$34.7 million and \$32.0 million for the three months ended September 30, 2021 and 2020, respectively. Selling, general and administrative expenses increased by \$2.6 million, primarily due to higher sales and marketing expenses as well as higher travel expenses as a result of the easing of COVID-19 related travel restrictions.

#### Pre-approval commercial manufacturing expenses

Pre-approval commercial manufacturing expenses were zero and \$0.1 million for the three months ended September 30, 2021 and 2020, respectively. We received regulatory approval in January 2020 and September 2020 to produce Rocklatan® and Rhopressa®, respectively, at our Athlone manufacturing plant. The cost of Rocklatan® and Rhopressa® produced by the Athlone manufacturing plant for commercial distribution following regulatory approval was capitalized as inventory or expensed to cost of goods sold. Further, we received regulatory approval for our additional Rocklatan® drug product contract manufacturer, which began to supply commercial product in the first quarter of 2020. The cost of commercial Rocklatan® produced by the

additional contract manufacturer following regulatory approval was capitalized as inventory. We do not expect any material pre-approval commercial manufacturing expenses for the remainder of 2021.

#### Research and development expenses

Research and development expenses were \$19.1 million and \$16.2 million for the three months ended September 30, 2021 and 2020, respectively. Research and development expenses increased by \$3.0 million primarily due to an increase of \$1.1 million in expenses associated with AR-15512. In September 2021, we reported positive topline results on safety and efficacy for COMET-1, a Phase 2b clinical trial in which we completed a dose ranging study evaluating two concentrations of AR-15512 (0.0014% and 0.003%). We expect to initiate Phase 3 clinical trials in the first half of 2022.

Furthermore, expenses for Rhopressa<sup>®</sup> increased by \$0.9 million in the three months ended September 30, 2021, driven by ongoing cost for the Rhopressa<sup>®</sup> Phase 3 study in Japan. Santen's portion of shared costs related to conducting the first Rhopressa<sup>®</sup> Phase 3 clinical trial in Japan were recorded as deferred revenue, non-current on the condensed consolidated balance sheets. In October 2021, we reported positive topline results in this Phase 3 clinical trial, which is the first of three expected in Japan. Under the terms of the Santen Agreement, Santen is responsible for the development and cost of the remaining two Phase 3 studies.

Costs related to the development of our retina programs were relatively flat for the three months ended September 30, 2021 compared to the three months ended September 30, 2020. We expect development costs for our retina program to begin to increase at the end of 2021.

These increases were offset by a \$1.2 million decrease in expenses for Rocklatan<sup>®</sup> for the three months ended September 30, 2021 compared to the three months ended September 30, 2020, due to lower costs for the Mercury 3 registration trial in Europe.

#### Other (expense) income, net

Other (expense) income, net consists of the following:

	THREE MONTHS ENDED SEPTEMBER 30,		
	2021	2020	CHANGE
	(in thousands)		
Interest income	\$ 25	\$ 276	\$ (251)
Interest expense	(7,358)	(6,717)	(641)
Other (expense) income	74	397	(323)
Other (expense) income, net	\$ (7,259)	\$ (6,044)	\$ (1,215)

Other (expense) income, net changed by \$1.2 million for the three months ended September 30, 2021 compared to the three months ended September 30, 2020.

This change was primarily due to a decrease of \$0.3 million in interest income on our cash, cash equivalents and investments and a change of \$0.3 million in other (expense) income during the three months ended September 30, 2021 as compared to the three months ended September 30, 2020.

Further, interest expense, which increased by \$0.6 million for the three months ended September 30, 2021 compared to the three months ended September 30, 2020, relates to interest expense under the Convertible Notes issued in September 2019, including the amortization of debt discounts and issuance costs incurred.

### Comparison of the Nine Months Ended September 30, 2021 and 2020

The following table summarizes the results of our operations for the nine months ended September 30, 2021 and 2020:

	NINE MONTHS ENDED SEPTEMBER 30,		CHANGE	% CHANGE
	2021	2020		
	(in thousands, except percentages)			
Product revenues, net	\$ 79,468	\$ 58,455	\$ 21,013	36 %
Total revenues, net	79,468	58,455	21,013	36 %
Costs and expenses:				
Cost of goods sold	20,776	18,799	1,977	11 %
Selling, general and administrative expenses	101,796	102,168	(372)	— %
Pre-approval commercial manufacturing	—	2,304	(2,304)	(100)%
Research and development expenses	54,990	55,281	(291)	(1)%
Total costs and expenses	177,562	178,552	(990)	(1)%
Loss from operations	(98,094)	(120,097)	22,003	(18)%
Other (expense) income, net	(22,142)	(16,900)	(5,242)	31 %
Loss before income taxes	\$ (120,236)	\$ (136,997)	\$ 16,761	(12)%

#### Product revenues, net

Product revenues, net were \$79.5 million and \$58.5 million for the nine months ended September 30, 2021 and 2020, respectively, and related to sales of our U.S glaucoma franchise products, Rhopressa® or Rocklatan®. The year-over-year revenue increase is primarily due to higher volumes and higher net sales per unit, which was mostly attributable to renegotiating wholesaler agreements.

#### Cost of goods sold

Cost of goods sold was \$20.8 million and \$18.8 million for the nine months ended September 30, 2021 and 2020, respectively. Our gross margin percentage was 73.9% and 67.8% for the nine months ended September 30, 2021 and 2020, respectively. Our cost of goods sold and gross margin percentage for the nine months ended September 30, 2021 and 2020 were unfavorably impacted by idle capacity costs due to underutilization at the Athlone manufacturing plant which increased the cost of goods sold by \$13.7 million and \$12.4 million and lowered the gross margin percentage by 17.2% and 21.3%, respectively. Our cost of goods sold and gross margin percentage for the nine months ended September 30, 2020 were also unfavorably impacted by inventory write-offs, which increased the cost of goods sold by \$2.2 million and lowered the gross margin percentage by 3.8%. We expect the underutilization to continue to have an unfavorable impact on cost of goods sold that will decrease over time as the manufacturing plant reaches full capacity. We received FDA approval to produce Rocklatan® and Rhopressa® in January 2020 and September 2020, respectively, at the Athlone manufacturing plant for commercial distribution in the United States. Prior to this approval, costs incurred for commercial-related manufacturing activities for both products were recorded to pre-approval commercial manufacturing expenses.

#### Selling, general and administrative expenses

Selling, general and administrative expenses were \$101.8 million and \$102.2 million for the nine months ended September 30, 2021 and 2020, respectively. Selling, general and administrative expenses decreased by \$0.4 million primarily due to lower overall employment-related expenses, including stock-based compensation. The decreases were offset by higher travel expenses as a result of the easing of COVID-19 related travel restrictions.

#### Pre-approval commercial manufacturing expenses

Pre-approval commercial manufacturing expenses were zero and \$2.3 million for the nine months ended September 30, 2021 and 2020, respectively. We received regulatory approval in January 2020 and September 2020 to produce Rocklatan® and Rhopressa®, respectively, at our Athlone manufacturing plant. The cost of Rocklatan® and Rhopressa® produced by the Athlone manufacturing plant for commercial distribution following regulatory approval was capitalized as inventory or expensed to cost of goods sold. Further, we received regulatory approval for our additional Rocklatan® drug product contract manufacturer,

which began to supply commercial product in the first quarter of 2020. The cost of commercial Rocklatan<sup>®</sup> produced by the additional contract manufacturer following regulatory approval was capitalized as inventory. We do not expect any material pre-approval commercial manufacturing expenses for the remainder of 2021.

#### Research and development expenses

Research and development expenses were \$55.0 million and \$55.3 million for the nine months ended September 30, 2021 and 2020, respectively, and decreased by \$0.3 million for the nine months ended September 30, 2021 compared to the nine months ended September 30, 2020.

A significant part of our program expenses in the nine months ended September 30, 2021 related to AR-15512, which increased by \$4.2 million compared to the nine months ended September 30, 2020. In September 2021, we reported positive topline results on safety and efficacy for COMET-1, a Phase 2b clinical trial in which we completed a dose ranging study evaluating two concentrations of AR-15512 (0.0014% and 0.003%). We expect to initiate Phase 3 clinical trials in the first half of 2022.

Furthermore, expenses for Rhopressa<sup>®</sup> in the nine months ended September 30, 2021 increased by \$4.0 million compared to the nine months ended September 30, 2020, driven by ongoing costs for the Rhopressa<sup>®</sup> Phase 3 clinical trial in Japan. Santen's portion of shared costs related to conducting the first Rhopressa<sup>®</sup> Phase 3 clinical trial in Japan were recorded as deferred revenue, non-current on the condensed consolidated balance sheets. In October 2021, we reported positive topline results in this Phase 3 clinical trial, which is the first of three expected in Japan. Under the terms of the Santen Agreement, Santen is responsible for the development and cost of the remaining two Phase 3 studies.

These increases were offset by a decline of \$4.6 million in expenses associated with Rocklatan<sup>®</sup>, due to lower costs related to the Mercury 3 registration trial in Europe and a decrease of \$3.0 million related to the timing of the development of our retina programs, primarily AR 13503 SR. In addition, employee-related expenses, including stock-based compensation, decreased by \$2.9 million for the nine months ended September 30, 2021 compared to the nine months ended September 30, 2020.

#### Other (expense) income, net

Other (expense) income, net consists of the following:

	NINE MONTHS ENDED SEPTEMBER 30,		
	2021	2020	CHANGE
	(in thousands)		
Interest income	\$ 109	\$ 1,896	\$ (1,787)
Interest expense	(21,381)	(19,605)	(1,776)
Other (expense) income	(870)	809	(1,679)
Other (expense) income, net	\$ (22,142)	\$ (16,900)	\$ (5,242)

Other (expense) income, net changed by \$5.2 million for the nine months ended September 30, 2021 compared to the nine months ended September 30, 2020.

This change was primarily due to a decrease of \$1.8 million in interest income on our cash, cash equivalents and investments and a change of 1.7 million in other (expense) income during the nine months ended September 30, 2021 as compared to the nine months ended September 30, 2020. The change in other (expense) income primarily consists of \$1.0 million in realized loss on equity securities sold as of March 31, 2021.

Further, interest expense, which increased by \$1.8 million for the nine months ended September 30, 2021 compared to the nine months ended September 30, 2020, relates to interest expense under the Convertible Notes issued in September 2019, including the amortization of debt discounts and issuance costs incurred.

#### Liquidity and Capital Resources

Since our inception, we have funded operations primarily through the sale of equity securities and the issuance of convertible notes. In addition, we generate cash flow from product revenues related to sales of our glaucoma franchise products, Rhopressa<sup>®</sup> and Rocklatan<sup>®</sup>, in the United States. Further, we entered into the Santen Agreement, pursuant to which Santen made a \$50.0 million upfront payment to Aerie Ireland Limited (the "Upfront Payment").

We have incurred losses and experienced negative operating cash flows since our inception and anticipate that we will continue to incur losses until such a time when our current products and any future products, if commercialized, generate adequate revenues to render us profitable. We will not generate any revenue from any product candidates or future product candidates unless and until we obtain regulatory approval and commercialize such products.

### Sources of Liquidity

Our product revenue, net amounted to \$79.5 million for the nine months ended September 30, 2021, which relate to sales of our glaucoma franchise products, Rhopressa® and Rocklatan®. Accounts receivable, net amounted to \$64.6 million as of September 30, 2021.

As of September 30, 2021, our principal sources of liquidity were our cash, cash equivalents and investments, which totaled approximately \$167.6 million. In September 2019, we issued an aggregate principal amount of \$316.25 million of Convertible Notes. See Note 10 to our condensed consolidated financial statements included in this report for additional information. Further, in October 2020, we entered into the Santen Agreement. Pursuant to the Santen Agreement, Santen made the \$50.0 million Upfront Payment in the fourth quarter of 2020. See Note 3 to our condensed consolidated financial statements included in this report for additional information. We believe that our cash, cash equivalents and investments and projected cash flows from revenues will provide sufficient resources for our current ongoing needs through at least the next twelve months. See “—Operating Capital Requirements.”

### Cash Flows

The following table summarizes our sources and uses of cash:

	NINE MONTHS ENDED SEPTEMBER 30,	
	2021	2020
	(in thousands)	
<b>Net cash (used in) provided by:</b>		
Operating activities	\$ (69,044)	\$ (87,052)
Investing activities	(20,264)	74,154
Financing activities	(415)	(1,255)
<b>Net change in cash and cash equivalents</b>	<b>\$ (89,723)</b>	<b>\$ (14,153)</b>

### Operating Activities

During the nine months ended September 30, 2021, net cash used in operating activities of \$69.0 million related to a net loss of \$120.3 million, adjusted for non-cash items of \$52.3 million primarily related to stock-based compensation expense, amortization and accretion and depreciation, partially offset by a net cash outflow of \$1.0 million related to changes in operating assets and liabilities. During the nine months September 30, 2020, net cash used in operating activities of \$87.1 million related to a net loss of \$137.0 million, adjusted for non-cash items of \$55.3 million primarily related to stock-based compensation expense, amortization and accretion and depreciation, offset by a net cash outflow of \$5.4 million related to changes in operating assets and liabilities.

The decrease in net cash used in operating activities during the nine months ended September 30, 2021 as compared to the nine months September 30, 2020 was primarily due to higher net cash collections generated from product revenues.

### Investing Activities

During the nine months ended September 30, 2021, net cash used in investing activities of \$20.3 million related to purchases of available-for-sale investments of \$112.4 million and purchases of property, plant and equipment of \$2.5 million primarily related to the manufacturing plant in Athlone, Ireland partially offset by sales and maturities of available-for-sale investments of \$94.7 million. During the nine months ended September 30, 2020, net cash provided by investing activities of \$74.2 million related to sales and maturities of available-for-sale investments of \$160.8 million offset by purchases of available-for-sale investments of \$84.1 million and purchases of property, plant and equipment of \$2.5 million primarily related to the manufacturing plant in Athlone, Ireland.

### *Financing Activities*

During the nine months ended September 30, 2021, net cash used in financing activities was \$0.4 million and primarily related to tax payments made on employees' behalf through withholding of shares on restricted stock grants partially offset by proceeds from issuance of common stock upon exercise of stock purchase rights and stock options. During the nine months ended September 30, 2020, net cash used in financing activities of \$1.3 million primarily related to tax payments made on employees' behalf through withholding of shares on restricted stock grants.

### **Operating Capital Requirements**

We expect to incur ongoing operating losses until such a time when Rhopressa<sup>®</sup>, Rocklatan<sup>®</sup>, Rhokiinsa<sup>®</sup> or Roclanda<sup>®</sup> or any product candidates or future product candidates, if approved, generate sufficient cash flows for Aerie to achieve profitability.

Our principal liquidity requirements are for: working capital; operating expenses, including for commercialization and manufacturing activities; expenses associated with developing our pipeline opportunities, including pursuing strategic growth opportunities; costs associated with executing our global expansion strategy, including clinical and potential commercialization activities outside the United States; contractual obligations; and capital expenditures.

We believe that our cash, cash equivalents and investments and projected cash flows from revenues, will provide sufficient resources to support our operations, including interest payments for our Convertible Notes, through at least the next twelve months.

Our future funding requirements will depend on many factors, including, but not limited to the following:

- commercial performance of Rhopressa<sup>®</sup> and Rocklatan<sup>®</sup> or any current or future product candidates or implants, if approved, including any effects associated with the COVID-19 pandemic;
- costs of commercialization activities for Rhopressa<sup>®</sup> and Rocklatan<sup>®</sup> and any current or future product candidates or implants, if approved;
- costs of building inventory to support sales growth and other associated working capital needs;
- costs, timing and outcome of seeking regulatory approval;
- timing and costs of our ongoing and future clinical trials and preclinical studies including those related to our global expansion;
- costs of any follow-on development or products, including the exploration and/or development of any additional indications or additional opportunities for new ophthalmic product candidates, delivery alternatives and new therapeutic areas;
- terms and timing of any acquisitions, collaborations, or other arrangements;
- costs related to the Convertible Notes; and
- costs related to filing and prosecuting patent applications, maintaining and protecting our intellectual property rights and defending against intellectual property related claims.

We based our projections on assumptions that may prove to be incorrect or unreliable or may change due to circumstances beyond our control, and as a result, we may consume our available capital resources earlier than we originally projected. Accordingly, we may be required to obtain further funding through debt or equity offerings or other sources. If such funding is required, we cannot guarantee that it will be available to us on favorable terms, if at all.

### **Outstanding Indebtedness**

In September 2019, we issued an aggregate principal amount of \$316.25 million of Convertible Notes.

The Convertible Notes are senior, unsecured obligations with interest payable semi-annually in cash in arrears at a rate of 1.50% per annum on April 1 and October 1 of each year, which began on April 1, 2020. The Convertible Notes will mature on October 1, 2024 unless they are redeemed, repurchased or converted prior to such date. Prior to April 1, 2024, the Convertible Notes will be convertible at the option of holders only during certain periods and upon satisfaction of certain conditions. On and after April 1, 2024, the Convertible Notes will be convertible at the option of the holders any time until the close of business on the second scheduled trading day immediately preceding the maturity date. Upon conversion, the Convertible Notes may be settled in shares of our common stock, cash or a combination, thereof, at our election. We currently intend to settle the principal and interest amounts of the Convertible Notes in cash.

See Note 10 to our condensed consolidated financial statements included in this report for additional information.

### ***Contractual Obligations and Commitments***

There have been no material changes to our contractual obligations and commitments as included in our 2020 Form 10-K.

### **Off-Balance Sheet Arrangements**

None.

### **Recent Accounting Pronouncements**

For a discussion of recently issued accounting standards, see Note 2 to our condensed consolidated financial statements included in this report.

### **Item 3. Quantitative and Qualitative Disclosures about Market Risk**

We have market risk exposure to interest income sensitivity, which is affected by changes in the general level of U.S. interest rates. Our cash, cash equivalents and investments totaled \$167.6 million and \$240.4 million as of September 30, 2021 and December 31, 2020, respectively. Given the short-term nature of our cash, cash equivalents and investments, we do not believe that a change in market interest rates would have a material impact on our financial condition or results of operations. We do not currently engage in any hedging activities against changes in interest rates.

We face market risks attributable to fluctuations in foreign currency exchange rates and exposure on the remeasurement of foreign currency-denominated monetary assets or liabilities into U.S. dollars. In particular, our operations and subsidiary in Ireland may enter into certain obligations or transactions in Euros or other foreign currencies but has a U.S. dollar functional currency. We do not currently have a foreign currency hedging program. To date and during the nine months ended September 30, 2021, foreign currency exposure and foreign currency financial instruments have not been material.

### **Item 4. Controls and Procedures**

#### ***Evaluation of Disclosure Controls and Procedures***

Our management, with the participation of our principal executive officer and principal financial officer, has evaluated the effectiveness of our disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15(d)-15(e)), as of the end of the period covered by this report. Based upon the evaluation, the principal executive officer and principal financial officer concluded that, as of September 30, 2021, the disclosure controls and procedures were effective to provide reasonable assurance that information required to be disclosed in the reports we file or submit under the Exchange Act is (i) recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms and (ii) accumulated and communicated to our management, including our principal executive officer and principal financial officer, as appropriate, to allow timely decisions regarding required disclosure. In designing and evaluating our disclosure controls and procedures, management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives, and management necessarily applies its judgment in evaluating the benefits of possible controls and procedures relative to their costs.

#### ***Changes in Internal Control Over Financial Reporting***

There were no changes in our internal control over financial reporting during the quarter ended September 30, 2021 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## **PART II. OTHER INFORMATION**

### **Item 1. Legal Proceedings**

We may periodically become subject to legal proceedings and claims arising in connection with our business. As of September 30, 2021, we are not a party to any material pending legal or administrative proceedings and, to our knowledge, no such proceedings are threatened or contemplated.

### **Item 1A. Risk Factors**

You should consider carefully the risks set forth under “Risk Factors” in our 2020 Form 10-K, and other documents that we have filed or furnished with the SEC. Except as set forth below, there have been no material changes to these risk factors.

***We are currently searching for a new Chief Executive Officer and a new Chief Financial Officer and there are no assurances concerning the timing or outcome of our search.***

Effective July 30, 2021, Richard Rubino resigned as our Chief Financial Officer, Secretary and Treasurer due to personal reasons. In September 2021, we announced that we were executing our succession plan for Vicente Anido, PhD., who would no longer serve as Chairman and Chief Executive Officer and member of the Board of Directors, effective September 17, 2021, and upon Dr. Anido’s departure, the Board of Directors appointed Benjamin F. McGraw, III, Pharm.D. as our Interim Executive Chairman. In October 2021, we also announced that Christopher Staten, Interim Chief Financial Officer and Vice President of Finance, resigned from his roles at the Company. Mr. Staten’s departure was not due to a dispute on any matter relating to our accounting and financial policies or operations.

We are currently searching for a new Chief Executive Officer and Chief Financial Officer; however, the marketplace for attracting senior executives, particularly in the pharmaceutical industry, is competitive and identifying and hiring new executives may take several months or longer. Although we anticipate smooth transitions, any changes to members of our senior management may be disruptive to our operations, including by diverting our Board of Directors and management’s time and attention and a decline in employee morale. There are no assurances concerning the timing or outcome of our search for a new Chief Executive Officer and Chief Financial Officer. If there are any delays in this process, our business could be negatively impacted. Furthermore, as we continue to expand our commercialization efforts, particularly on a global scale, we may not be able to attract and retain qualified members of senior management, which could adversely affect our ability to execute our business plan and harm our operating results. For additional information, please see the risk factor entitled “We depend upon our key personnel and our ability to attract and retain employees” included in Part I, Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2020, filed with the Securities and Exchange Commission on February 26, 2021.

***Healthcare law and policy changes may negatively impact our business, including by decreasing the prices that we and our collaborators receive for our products.***

In recent years, the United States has enacted or proposed legislative and regulatory actions and executive orders affecting the healthcare system that may impact our ability to profitably sell any product for which we obtain marketing approval. For example, the federal government has implemented reforms to government healthcare programs in the United States, including changes to the methods for, and amounts of, Medicare reimbursement and changes to the Medicaid Drug Rebate Program. The implementation of certain of these policy changes has decreased our revenues and increased our costs, and federal and state legislatures, health agencies and third-party payers continue to focus on containing the cost of prescription drugs. Further legislative and regulatory changes, and increasing pressure from social sources, are likely to further influence the manner in which our products are priced, reimbursed, prescribed and purchased.

The Trump administration put forth a number of proposals aimed at containing prescription drug prices and announced several Executive Orders that sought to implement a number of the administration's proposals. For example, on November 20, 2020, the United States Department of Health and Human Services (“HHS”) finalized a regulation removing safe harbor protection under the Federal Anti-Kickback Statute for price reductions from pharmaceutical manufacturers to plan sponsors under Part D, either directly or through pharmacy benefit managers, unless the price reduction is required by law or unless it is passed through to the dispensing pharmacy and reflected in the price to the patient. The implementation of the rule has been delayed by the Biden administration to January 1, 2023 in response to ongoing litigation. Further, in November 2020, the Centers for Medicare & Medicaid Services issued an interim final rule implementing the Trump administration's Most Favored Nation Executive Order, which would tie Medicare Part B payments for certain physician-administered drugs to the lowest price paid in other economically advanced countries, though the implementation of the interim final rule is currently enjoined. On

September 9, 2021, the Biden administration published a wide-ranging list of policy proposals, most of which would need to be carried out by Congress, to reduce drug prices and drug payment. The HHS plan includes, among other reform measures, proposals to lower prescription drug prices, including by allowing Medicare to negotiate prices and disincentivizing price increases, and to support market changes that strengthen supply chains, promote biosimilars and generic drugs, and increase price transparency. Many similar proposals, including the plans to give Medicare authority to negotiate drug prices and cap out-of-pocket costs, have already been included in policy statements and legislation currently being considered by Congress. It is unclear to what extent new statutory, regulatory, and administrative initiatives will be enacted and implemented, and to what extent these or any future legislation or regulations by the Biden administration will have on our business, including market acceptance, and sales, of our products and product candidates.

In addition, the Health Resources And Services Administration (“HRSA”) recently referred several manufacturers to the HHS Office of Inspector General for consideration of assessment of civil monetary penalties over the manufacturers’ policies that place restrictions on 340B pricing to 340B Covered Entities that utilize contract pharmacies. Under the 340B program, manufacturers are required to charge specified categories of federally funded clinics and safety net hospitals (known as 340B Covered Entities) no more than an established discounted price for their covered outpatient drugs. The program is designed to give 340B Covered Entities access to the same discount obtained by Medicaid under the Medicaid drug rebate program. 340B Covered Entities that do not have their own pharmacies may contract with outside pharmacies to dispense drugs to the Covered Entity’s patients, though concerns about pharmacies diverting 340B drugs to non-340B patients has recently led to the manufacturer restrictions described above and manufacturer litigation over whether a 340B Covered Entity is permitted to contract with multiple outside pharmacies. This litigation is ongoing.

Also, some states have enacted or are considering legislation and ballot initiatives that would control the prices and coverage and reimbursement levels of drugs, including laws to allow importation of pharmaceutical products from lower cost jurisdictions outside the United States and laws intended to impose price controls on state drug purchases.

In addition, governments in countries outside the United States control the costs of pharmaceuticals. Many European countries and Canada have established pricing and reimbursement policies that contain costs by referencing the price of the same or similar products in other countries. In these instances, if coverage or the level of reimbursement is reduced, limited or eliminated in one or more countries, we may be unable to obtain or maintain anticipated pricing or reimbursement in other countries or in new markets. This may influence our decision whether to sell a product in one or more countries, thus adversely affecting our geographic expansion plans. It is also possible that governments may take additional action to reform the healthcare system in response to the evolving effects of the coronavirus pandemic.

Healthcare reforms that have been adopted, and that may be adopted in the future, could result in further reductions in coverage and levels of reimbursement for our products, increases in the rebates payable under U.S. government rebate programs and additional downward pressure on the prices that we and our collaborators receive for our products. We cannot be certain as to the ultimate content, timing, or effect of future healthcare law and policy changes, nor is it possible at this time to estimate the impact of any such potential changes; however, such changes or the ultimate impact of changes could materially and adversely affect our revenue or sales of our current and or potential future products and product candidates, as well as those of our collaborators.

## **Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

None.

## **Item 3. Defaults Upon Senior Securities**

None.

## **Item 4. Mine Safety Disclosures**

None.

## Item 5. Other Information

### **Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.**

Effective upon Christopher Staten's resignation on October 29, 2021 and until the Company appoints a successor Chief Financial Officer, the Board of Directors designated Benjamin F. McGraw, III, Pharm.D., Interim Executive Chair, to serve as the Company's principal financial officer. In addition, the Board of Directors designated Jeffrey M. Calabrese, Vice President, Finance, to serve as the Company's principal accounting officer, effective as of October 29, 2021.

Dr. McGraw's biographical information is set forth on page 22 of the Company's [Definitive Proxy Statement on Schedule 14A](#), filed with the Securities and Exchange Commission on April 27, 2021, in the section entitled "Our Board of Directors—Information About Directors Continuing in Office," which information is incorporated herein by reference.

Mr. Calabrese, age 55, is the Company's Vice President, Finance and previously served as the Company's Director of Accounting from June 2019 through October 2021. Prior to joining the Company, Mr. Calabrese served as the Senior Director of Accounting and Finance for Helsinn Therapeutics (U.S.) from 2018 to 2019, overseeing all U.S. accounting and financing operations. From 2004 to 2018, Mr. Calabrese held a variety of positions at Merck & Co., Inc. (NYSE:MRK) including Business Unit Controller of U.S. Pharmaceuticals, Director of Accounting Standards and Technical Accounting as well as Director of Financial Planning and Analysis. Prior to this, he held various positions in accounting and finance at AT&T Inc. from 1997 to 2004, American Home Products (acquired by Pfizer Inc.) from 1993 to 1997 and KPMG from 1991 to 1993. Mr. Calabrese received his B.A. in Finance and Marketing from Muhlenberg College and his M.B.A. from Pace University. Mr. Calabrese is an active Certified Public Accountant.

**Item 6. Exhibits**

10.1*†#	<a href="#">Letter Agreement, dated as of September 20, 2021, by and between Aerie Pharmaceuticals, Inc. and Benjamin F. McGraw, III, Pharm.D.</a>
31.1*	<a href="#">Certification of Principal Executive Officer pursuant to Rule 13a-14(a) or Rule 15d-14(a) promulgated under the Securities Exchange Act of 1934, as amended.</a>
31.2*	<a href="#">Certification of Principal Financial Officer pursuant to Rule 13a-14(a) or Rule 15d-14(a) promulgated under the Securities Exchange Act of 1934, as amended.</a>
32.1**	<a href="#">Certification of Principal Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</a>
32.2**	<a href="#">Certification of Principal Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</a>
101.INS***	XBRL Instance Document.
101.SCH***	XBRL Taxonomy Extension Schema Document.
101.CAL***	XBRL Taxonomy Extension Calculation Linkbase Document.
101.LAB***	XBRL Taxonomy Extension Label Linkbase Database.
101.PRE***	XBRL Taxonomy Extension Presentation Linkbase Document.
101.DEF***	XBRL Taxonomy Extension Definition Linkbase Document.
104***	Cover Page Interactive Data File

† Exhibit is a management contract or compensatory plan or arrangement.

# Portions of this exhibit (indicated by asterisks) have been redacted in accordance with Item 601(b)(10)(iv) of Regulation S-K.

\* Filed herewith.

\*\* Furnished herewith.

\*\*\* Attached as Exhibit 101 to this report are the following formatted in XBRL (Extensible Business Reporting Language):

(i) Condensed Consolidated Balance Sheets at September 30, 2021 and December 31, 2020 (unaudited), (ii) Condensed Consolidated Statements of Operations and Comprehensive Loss for the three and nine months ended September 30, 2021 and 2020 (unaudited), (iii) Condensed Consolidated Statements of Stockholders' Equity for the three and nine months ended September 30, 2021 and 2020 (unaudited), (iv) Condensed Consolidated Statements of Cash Flows for the nine months ended September 30, 2021 and 2020 (unaudited) and (v) Notes to Condensed Consolidated Financial Statements (unaudited).

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: November 5, 2021

AERIE PHARMACEUTICALS, INC.

/s/ BENJAMIN F. MCGRAW, III, PHARM.D.

Benjamin F. McGraw, III, Pharm.D.  
Interim Executive Chair  
(Principal Financial Officer)

/s/ JEFFREY M. CALABRESE, CPA

Jeffrey M. Calabrese, CPA  
Vice President, Finance  
(Principal Accounting Officer)

## AERIE PHARMACEUTICALS, INC.

September 20, 2021

Benjamin F. McGraw III, Pharm. D.  
[\*\*\*]

Dear Ben:

On behalf of Aerie Pharmaceuticals, Inc. (the “Company”), this letter Agreement memorializes the terms of your employment with the Company to serve as Interim Executive Chair of the Board of Directors of the Company (the “Board”), effective as of September 17, 2021 (the “Effective Date”).

1. **Position.** During the Term (as defined below) you will serve as Interim Executive Chair, reporting to the Board and will have those duties and responsibilities as determined from time to time by the Board, including, but not limited to working with members of the Company’s executive team to fulfill the responsibilities of the Office of the Chief Executive Officer. In addition, you will be designated as, and will have the responsibilities of being, the Company’s principal executive officer for purposes of the Company’s reporting obligations with the Securities and Exchange Commission under applicable securities laws and regulations. During the Term, you will no longer serve in your capacity as the Lead Independent Director of the Board, nor as Chair of the Compensation Committee of the Board; however, it is the Board’s intent to have you return to those roles (or other roles as determined by the Board) following the expiration of the Term, subject to the Company’s obligations to remain in compliance with applicable governance standards related to director independence under NASDAQ’s listing requirements.
2. **Term.** This Agreement will remain in effect for the period beginning on the Effective Date and ending on the earlier of (i) the date that is the six month anniversary of the Effective Date, or such later date as you and the Board may mutually agree in writing; and (ii) the date mutually agreed by you and the Board on or following the effective date of the appointment and commencement of service of a new Chief Executive Officer of the Company, unless the Agreement is terminated earlier by you or the Board, as set forth below (the “Term”). For the avoidance of doubt, your employment is at will, and either you or the Board (by a vote of the majority of the independent directors then in office) may terminate the employment relationship upon written notice to the other at any time and for any reason not prohibited by law.
3. **Cash Compensation.**
  - a. **Base Salary.** Beginning on the Effective Date and during the Term, you will receive cash compensation in an amount equal to \$600,000 per annum, payable in accordance with the Company’s normal payroll practices.

- b. **Fees for Service as a Director.** During the Term, you will not continue to receive any cash retainers or committee fees for your service as a member of the Board or any committee of the Board and will not be entitled to receive an annual non-employee director equity compensation grant. All outstanding stock options and restricted stock awards granted to you prior to the Effective Date will continue to vest in the normal course pursuant to the terms and conditions of the award agreements evidencing those awards. For the avoidance of doubt, your transition to the Interim Executive Chair role will not be considered a separation from service for purposes of any of your outstanding equity awards.
  - c. **Expenses and Reimbursements.** The Company will pay or reimburse you for all customary expenses incurred by you during the Term in furtherance of the business and affairs of the Company, including reasonable travel and entertainment, upon timely receipt by the Company of appropriate vouchers or other proof of your expenditures and otherwise in accordance with any expense reimbursement policy as may from time to time be adopted by the Company.
4. **Equity Awards.** The Company will grant to you a special equity award (the “Equity Award”) with a grant value of \$1,000,000, 60% of which will be awarded in the form of a stock option grant and 40% of which will be awarded in the form of restricted stock grant. The number of shares underlying the stock option grant will be determined based on the Black-Scholes value on the date of grant, and the exercise price of the stock options will be set as the closing price of a share of the Company’s common stock on the date of grant. The number of shares of restricted stock will be determined based on the closing price of a share of the Company’s common stock on the date of grant. The Equity Award will cliff vest on the earlier of (i) the six month anniversary of the Effective Date or (ii) the date that occurs on or following the effective date of the appointment and commencement of service of a new Chief Executive Officer of the Company on which you and the Board have mutually agreed that your service as Interim Executive Chair will cease, in each case subject to your continued employment (in the role as Interim Executive Chair) until such date. Notwithstanding the foregoing, if during the Term there is termination of your service as Interim Executive Chair as a result of your death or Disability (as defined in the Company’s Amended and Restated Omnibus Incentive Plan), the Equity Award will vest in full, as of the date of such termination event. Each of the stock option portion and restricted stock portion of the Equity Award will be documented by execution of a written award agreement, with terms and conditions not inconsistent with the terms of this Paragraph 4 and subject to the terms of the Company’s Amended and Restated Omnibus Incentive Plan.
5. **Benefits; Company Policies.** You will be entitled to participate in all health, welfare, insurance, and retirement programs of the Company as are in effect from time to time and in which other senior executives of the Company participate, subject to meeting the eligibility requirements of such programs.
6. **Termination of Employment Relationship.** Upon termination of your employment, for any reason, you will not be eligible for any severance pay or other severance benefits, other than payment of any accrued but unpaid base salary as of the date your employment ceases and any business expenses incurred prior to the date your employment ceases, in accordance with Paragraphs 3(a) and 3(c), respectively.

7. **Covenants.** You recognize and acknowledge that in the course of your duties you have and will continue to receive confidential or proprietary information owned by the Company and its affiliates or third parties with whom the Company or its affiliates has an obligation of confidentiality. Accordingly you agree to be bound by and comply fully with the covenants set forth in Exhibit A, attached hereto.
8. **Tax Matters.**
- a. **Withholding.** All sums payable to you under this Agreement will be reduced by all federal, state, local and other withholding and similar taxes and payments as required by applicable law.
  - b. **Section 409A of the Code.** To the extent any expense reimbursement or the provision of any in-kind benefit under this Agreement (or otherwise referenced herein) is determined to be subject to and not exempt from Section 409A of the Internal Revenue Code of 1986, as amended (the "Code"), (i) the amount of any such expenses eligible for reimbursement, or the provision of any in-kind benefit, in one calendar year shall not affect the expense eligible for reimbursement or in kind benefits to be provided in any other calendar year, (ii) in no event shall any expenses be reimbursed after the last day of the calendar year following the calendar year in which you incurred such expenses and (iii) in no event shall any right to reimbursement or the provision of any in-kind benefit be subject to liquidation or exchange for another benefit.
  - c. **Section 280G of the Code.** If any of the payments or benefits provided or to be provided to you by the Company pursuant to the terms of this Agreement or otherwise constitute parachute payments ("Parachute Payments") within the meaning of Section 280G (as may be amended or replaced) of the Code then such Parachute Payments to be made to you hereunder shall be payable either (1) in full or (2) as to such lesser amount which would result in no portion of such Parachute Payments being subject to the excise tax imposed under Section 4999 of the Code (or any successor provision thereto) or any interest or penalties with respect to such excise tax (collectively, the "Excise Tax"), whichever of the foregoing amounts, taking into account the applicable federal, state and local income taxes and the Excise Tax, results in your receipt on an after-tax basis, of the greatest amount of economic benefits under this Agreement or otherwise, notwithstanding that all or some portion of such benefits may be subject to the Excise Tax. If a reduction in Parachute Payments is necessary so that no portion of the Parachute Payments is subject to the Excise Tax, reduction shall occur in the manner that results in the greatest economic benefit to you. If more than one method of reduction will result in the same economic benefit, the items so reduced will be reduced pro rata. The independent registered public accounting firm engaged by the Company for general purposes as of the day prior to the date of the event triggering the Parachute Payment, or such other firm as reasonably engaged by the Company for analysis of parachute payment issues generally in connection with the triggering event, (i) will make all determinations and calculations required to be made under this Paragraph 8(c), in consultation with appropriate Company counsel and (ii) will provide you and the Company with reasonable information and documentation to confirm the determinations and

calculations made in connection with this Paragraph 8(c). The Company will bear all expenses with respect to such determinations and calculations.

9. **Indemnification.** You will continue to be named as an insured on the director and officer liability insurance policy currently maintained by the Company, or as may be maintained by the Company from time to time, and will continue to be entitled to indemnification and advancement of expense as provided in the Company's bylaws and the existing Indemnification Agreement between you and the Company (the "Indemnification Agreement").

10. **Miscellaneous.**

- a. **Governing Law.** This Agreement will be governed by, and construed and interpreted in accordance with, the laws of the State of Delaware, without giving effect to its principles of conflicts of laws. Venue shall take place in the exclusive jurisdiction of the federal and state courts in the State of North Carolina.
- b. **Amendment.** This Agreement cannot be amended orally, or by course of conduct or dealing, but only by written agreement signed by the parties.
- c. **Waiver.** The failure of either party to insist upon the strict performance of any of the terms, conditions and provisions of this Agreement shall not be construed as a waiver or relinquishment of future compliance therewith, and such terms, conditions and provisions shall remain in full force and effect. No waiver of any term or condition of this Agreement on the part of either party shall be effective for any purpose whatsoever unless such waiver is in writing and signed by such party.
- d. **Notices.** All notices, requests, consents and other communications, required or permitted to be given hereunder, will be in writing and will be delivered personally or by an overnight courier service or by e-mail, to you, at the address you have most recently provided to the Company in writing and to the Chair of the Compensation Committee, on behalf of the Company, with a copy to the Company's General Counsel, at the Company's headquarters or the relevant e-mail address used for Company director communications. Notices will be deemed given when so delivered personally or by overnight courier, or, if e-mailed, when it can be verified that the e-mail was received.
- e. **Entire Agreement.** This Agreement (including Exhibit A) and the Indemnification Agreement, set forth the entire agreement between you and the Company relating to your service as Interim Executive Chair, and supersedes all prior discussions, agreements, arrangements and understandings, written or oral, relating to the subject matter hereof. No representation, promise or inducement has been made by either party that is not embodied in this Agreement, and neither party shall be bound by or liable for any alleged representation, promise or inducement not set forth in this Agreement. While the point should be obvious, you will continue to be bound by all fiduciary obligations and other obligations imposed by law on the Company's directors and officers.

*[Signature page follows]*

Ben, we look forward to working with you in this capacity. If the foregoing accurately reflects your understanding of the terms that will apply in connection with your employment as Interim Executive Chair, kindly acknowledge your agreement by signing below where indicated and returning a signed copy to me.

Sincerely,

/s/ John W. LaRocca

Name: John W. LaRocca, Esq.

Title: General Counsel and Assistant Secretary

AGREED AND ACCEPTED BY:

/s/ Benjamin F. McGraw

Name: Benjamin F. McGraw III, Pharm. D.

Date: September 20, 2021

## Exhibit A Covenants

### 1. Confidential Information and Inventions

(a) During and after the Term, you agree to keep confidential and not disclose or make accessible to any other person or use for any other purpose other than in connection with the fulfillment of his duties under this Agreement, any Confidential and Proprietary Information (as defined below) owned by, or received by or on behalf of, the Company or any of its affiliates. “Confidential and Proprietary Information” shall include, but shall not be limited to, confidential or proprietary scientific or technical information, data, formulas and related concepts, business plans (both current and under development), client lists, promotion and marketing programs, trade secrets, or any other confidential or proprietary business information relating to development programs, costs, revenues, marketing, investments, sales activities, promotions, credit and financial data, manufacturing processes, financing methods, plans or the business and affairs of the Company or of any affiliate or client of the Company. You expressly acknowledge the trade secret status of the Confidential and Proprietary Information and that the Confidential and Proprietary Information may constitute a protectable business interest of the Company. You agree not to:

(i) use any such Confidential and Proprietary Information for personal use or for others; and

(ii) permanently remove any Company material or reproductions (including but not limited to writings, correspondence, notes, drafts, records, invoices, technical and business policies, computer programs or disks) thereof from the Company’s offices at any time during his employment by the Company, except as required in the execution of your duties to the Company; *provided, however*, that you shall not be prevented from using or disclosing any Confidential and Proprietary Information:

A. that you can demonstrate was known to him prior to the commencement of his service as a director of the Company;

B. that is now, or becomes in the future, available to persons who are not required, by contract or otherwise, to treat such information as confidential unless such persons acquired the Confidential and Proprietary Information through acts or omissions by you; or

C. that you are compelled to disclose pursuant to the order of a court or other governmental or legal body having jurisdiction over such matter, provided that (1) you shall use your reasonable best efforts to give the Company sufficient advance written notice of such required disclosure to permit it to seek a protective order or other similar order with respect to such Confidential and Proprietary Information, and (2) thereafter you shall disclose only the minimum Confidential and Proprietary Information required to be disclosed in order to fully and truthfully comply, whether or not a protective order or other similar order is obtained by the Company. The Confidential and Proprietary Information that is disclosed pursuant to this paragraph shall remain Confidential and Proprietary Information for all other purposes.

Notwithstanding the foregoing, nothing herein shall preclude your right to communicate, cooperate or file a complaint with any U.S. federal, state or local governmental or law

enforcement branch, agency or entity (collectively, a “Governmental Entity”) with respect to possible violations of any U.S. federal, state or local law or regulation, or otherwise make disclosures to any Governmental Entity, in each case, that are protected under the whistleblower or similar provisions of any such law or regulation; provided that in each case such communications and disclosures are consistent with applicable law. In addition, you acknowledge that you have received notice of the immunity from liability to which you are entitled for the disclosure of confidential information or a trade secret to the government or in a court filing as provided by Federal law, as set forth below in this Exhibit A.

(b) You agree to immediately return to the Company all Company material and reproductions thereof (including but not limited, to writings, correspondence, notes, drafts, records, invoices, technical and business policies, computer programs or disks) in his possession upon request and in any event immediately upon termination of employment.

(c) Except with prior written authorization by the Company, you agree not to disclose or publish any of the Confidential and Proprietary Information, or any confidential, scientific, technical or business information of any other party to whom the Company or any of its affiliates owes a legal duty of confidence, at any time during or after his employment with the Company.

(d) You agree that all inventions, discoveries, improvements and patentable or copyrightable works, relating to the Company’s business (“Inventions”) initiated, conceived or made by you, either alone or in conjunction with others, during the Term shall be the sole property of the Company to the maximum extent permitted by applicable law and, to the extent permitted by law, shall be “works made for hire” as that term is defined in the United States Copyright Act (17 U.S.C.A., Section 101). The Company shall be the sole owner of all patents, copyrights, trade secret rights, and other intellectual property or other rights in connection therewith. You hereby assign to the Company all right, title and interest he may have or acquire in all such Inventions; *provided, however*, that the Board may in its sole discretion agree to waive the Company’s rights pursuant to this Section (d) of Exhibit A with respect to any Invention that is not directly or indirectly related to the Company’s business. You further agree to assist the Company in every proper way (but at the Company’s expense) to obtain and from time to time enforce patents, copyrights or other rights on such Inventions in any and all countries, and to that end you will execute all documents necessary:

(i) to apply for, obtain and vest in the name of the Company alone (unless the Company otherwise directs) letters patent, copyrights or other analogous protection in any country throughout the world and when so obtained or vested to renew and restore the same; and

(ii) to defend any opposition proceedings in respect of such applications and any opposition proceedings or petitions or applications for revocation of such letters patent, copyright or other analogous protection.

(e) You acknowledge that you or other employees, agents or advisors of the Company or its affiliates in the course of their services on behalf of the Company, may locate, identify and/or evaluate molecules, compounds, products and product candidates having commercial potential in the specific segments of the pharmaceutical or biotechnology research and development industries in which the Company is then operating (the “Corporate Opportunities”). You understand, acknowledge and agree that you shall not pursue any such Corporate Opportunity for yourself or for others unless on behalf of the Company or unless such Corporate Opportunity is first offered to the Company and the Board rejects such Corporate Opportunity. Notwithstanding

the foregoing, nothing in this Agreement shall be construed as a limitation of your fiduciary duties as an officer and director of the Company.

Immunity Notice:

18 U.S.C. 1833(b) provides:

(1) IMMUNITY.—An individual shall not be held criminally or civilly liable under any Federal or State trade secret law for the disclosure of a trade secret that—

(A) is made—

(i) in confidence to a Federal, State, or local government official, either directly or indirectly, or to an attorney; and

(ii) solely for the purpose of reporting or investigating a suspected violation of law; or

(B) is made in a complaint or other document filed in a lawsuit or other proceeding, if such filing is made under seal.

(2) USE OF TRADE SECRET INFORMATION IN ANTI-RETALIATION LAWSUIT.—An individual who files a lawsuit for retaliation by an employer for reporting a suspected violation of law may disclose the trade secret to the attorney of the individual and use the trade secret information in the court proceeding, if the individual—

(A) files any document containing the trade secret under seal; and

(B) does not disclose the trade secret, except pursuant to court order.

**2. Non-Solicitation; Non-Disparagement.**

(a) During the Term and for a period of twelve (12) months thereafter, you shall not, directly or indirectly, without the prior written consent of the Company engage in any Prohibited Solicitation. For purposes of this Agreement, a “Prohibited Solicitation” shall mean your (a) directly or indirectly hiring, contacting, inducing or soliciting (or assisting any person to hire, contact, induce or solicit) for employment any person who is, or within six (6) months prior to the date of such hiring, contacting, inducing or soliciting was, an employee of the Company or any of its affiliates, or (b) directly or indirectly inducing or soliciting (or assisting any person to induce or solicit) any customer, client or vendor of, or other person having a material business relationship with, the Company or any of its affiliates to terminate its relationship or otherwise cease doing business in whole or in part with the Company or any of its affiliates, or directly or indirectly interfering with (or assist any person to interfere with) any relationship between the Company or any of its affiliates and any of their respective customers, clients, vendors or any third party with whom the Company has a material business relationship. Notwithstanding the foregoing, the prohibition on hiring any person described in clause (a) of the immediately preceding sentence shall apply during the Term and shall continue for a period of six (6) months and be limited to a person who is, or within the three (3) months prior to the date of such hiring was, an employee of the Company or any of its affiliates. Moreover, there shall be no prohibition on your hiring any person who was terminated or otherwise laid off by the Company.

(b) You and the Company mutually agree that both during the Term and at all times thereafter, neither party shall directly or indirectly make or encourage any other individual to make any public or private comments, orally or in written form (including, without limitation by e-mail or other electronic transmission), whether or not true, that would “disparage” the other

party and in the case of the Company, any of its officers, directors, managers, or significant stockholders. “Disparaging” statements are those which impugn the character, capabilities, reputation or integrity of the aforesaid individuals or entity or which accuse the aforesaid individuals or entity of acting in violation of any law or governmental regulation or of condoning any such action, or otherwise acting in an unprofessional, dishonest, disreputable, improper, incompetent or negligent manner, but shall not include truthful statements required by due legal process. Notwithstanding the foregoing, nothing in this Agreement shall preclude the parties hereto or their successors from making truthful statements in the proper performance of their jobs or that are required by applicable law, regulation or legal process, and the parties shall not violate this provision in making truthful statements in response to disparaging statements made by the other party

(c) In the event that either party materially breaches any provisions of Sections 1 or 2 of this Exhibit A, then, in addition to any other rights that the either party may have, either party shall be entitled to seek injunctive relief to enforce the restrictions contained in this Exhibit A, which injunctive relief shall be in addition to any other rights or remedies available under the law or in equity.

(d) The right and remedy enumerated in Section 2(c) of this Exhibit A shall be independent of and shall be in addition to and not in lieu of any other rights and remedies available at law or in equity. If any of the covenants contained in this Exhibit A, or any part of any of them, is hereafter construed or adjudicated to be invalid or unenforceable, the same shall not affect the remainder of the covenant or covenants or rights or remedies which shall be given full effect without regard to the invalid portions. If any of the covenants contained in this Exhibit A are held to be invalid or unenforceable because of the duration of such provision or the area covered thereby, the parties agree that the court making such determination shall have the power to reduce the duration and/or area of such provision and in its reduced form such provision shall then be enforceable. No such holding of invalidity or unenforceability in one jurisdiction shall bar or in any way affect a party’s right to the relief provided in this Exhibit A or otherwise in the courts of any other state or jurisdiction within the geographical scope of such covenants as to breaches of such covenants in such other respective states or jurisdictions, such covenants being, for this purpose, severable into diverse and independent covenants.

(e) In the event that an actual proceeding is brought in equity to enforce the provisions of this Exhibit A, you shall not urge as a defense that there is an adequate remedy at law nor shall the Company be prevented from seeking any other remedies that may be available. You agree that you shall not raise in any proceeding brought to enforce the provisions of this Exhibit A that the covenants contained in this Exhibit limit your ability to earn a living.

(f) The provisions of Sections 1 and 2 of this Exhibit A, as part of the Letter Agreement, shall survive any termination of the Letter Agreement.

[Exhibit A - Exec Chair Letter Agreement]

## CERTIFICATION

I, Benjamin F. McGraw, III, Pharm.D., certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Aerie Pharmaceuticals, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 5, 2021

/s/ BENJAMIN F. MCGRAW, III, PHARM.D.

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Benjamin F. McGraw, III, Pharm.D.  
Interim Executive Chair  
(Principal Executive Officer)

## CERTIFICATION

I, Benjamin F. McGraw, III, Pharm.D., certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Aerie Pharmaceuticals, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 5, 2021

/s/ BENJAMIN F. MCGRAW, III, PHARM.D.

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Benjamin F. McGraw, III, Pharm.D.  
Interim Executive Chair  
(Principal Financial Officer)

**CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the filing of the Quarterly Report on Form 10-Q of Aerie Pharmaceuticals, Inc., a Delaware corporation (the “Company”), for the period ended September 30, 2021 (the “Report”), the undersigned, Benjamin F. McGraw, III, Pharm.D., Interim Executive Chair of the Company, hereby certifies, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that to his knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: November 5, 2021

/s/ BENJAMIN F. MCGRAW, III, PHARM.D.

Benjamin F. McGraw, III, Pharm.D.  
Interim Executive Chair  
(Principal Executive Officer)

**CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the filing of the Quarterly Report on Form 10-Q of Aerie Pharmaceuticals, Inc., a Delaware corporation (the “Company”), for the period ended September 30, 2021 (the “Report”), the undersigned, Benjamin F. McGraw, III, Pharm.D., Interim Executive Chair of the Company, hereby certifies, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that to his knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: November 5, 2021

/s/ BENJAMIN F. MCGRAW, III, PHARM.D.

Benjamin F. McGraw, III, Pharm.D.  
Interim Executive Chair  
(Principal Financial Officer)